



Juvenile Court of Memphis and Shelby County

616 Adams Avenue, Memphis, Tennessee 38105

P.O. Box 310, Memphis, Tennessee 38101

Interagency Services Report March 2016

Highlights this Month

Judge Dan H. Michael's Calendar

On March 3, 2016, Judge Michael was a speaker at the **Tennessee Association of Criminal Defense Lawyers (TACDL)** Roundtable Discussion.

The National Council of Juvenile and Family Court Judges (NCJFCJ) conducted a Technical Assistance Site Visit on the ***School Pathways to Juvenile Justice System Project*** on March 7-8, 2016. The NCJFCJ Team includes: Kelesha Nevers, Irene Rose and John Rosiak with the NCJFCJ; and Teri Deal and Melissa Sickmund of the National Center for Juvenile Justice (NCJJ). Judge Michael met with the Team during the Site Visit.

Judge Michael was interviewed by **April Thompson, WREG News Channel 3**, on March 8, 2016 on transfers to adult court. The story aired on March 29, 2016 and also featured District Attorney General Amy Weirich.

On March 8-9, 2016, the Tennessee Commission on Children and Youth (TCCY) sponsored **Children's Advocacy Days 2016**, *UNDER CONSTRUCTION: Building Tennessee's Next Generation*, in Nashville, TN. Judge Michael served as a Judicial Panelist.

Judge Michael met with **Olliette Murry-Drobot, Executive Director of the Family Safety Center** of Memphis and Shelby County on March 14, 2016.

On March 15, 2016, Judge Michael hosted the first "**Prayer Circle for Faith and Healing**" to commemorate Juvenile Justice Month. The event was organized by Michael Smith, Principal of Hope Academy at Juvenile Court. Judge Michael, pastors, community leaders, educators, citizens and Court employees came together to pray for our youth, families, the juvenile justice system and communities.

Judge Michael welcomed the **Cook County, Illinois Juvenile Probation Delegation** on a **Juvenile Detention Alternatives Initiative (JDAI) Site Visit** from March 15-16, 2016. The Delegation included Juvenile Court Judge Michael P. Toomin; Diane Walsh, Department Legal Officer and Presiding Judge; Melissa Spooner, JDAI Coordinator and Tamela Meehan, Supervisor. Judge Michael met with the Team during the Site Visit.

On March 21, 2016, Judge Michael held a follow-up meeting with **Dr. Willie W. Herenton**.

Judge Michael attended the **Mobile Stroke Unit Media Event** on March 22, 2016.

March 2016 Highlights

Judge Michael's Calendar, continued

On March 28, 2016, Judge Michael met with **Lori Swanigan, CEO at Tennessee Training Academy**, and **Stanley Lipford**.

Judge Michael was the guest speaker to attorneys at the **Baker Donelson Law Firm** on March 29, 2016.

On March 30, 2016, Judge Michael met with the **Executive Cabinet Sub-Committees** on the Court docketing system, trauma and Court Orders.

Judge Michael welcomed **Mark Soler, Center for Children's Law and Policy (CCLP)** for a **Juvenile Detention Alternatives Initiative (JDAI) Site Visit** from March 30-31, 2016.

Judge Michael and Pam Skelton met with **Mark Soler, CCLP** on March 31, 2016.

Juvenile Court Staff Activities

On March 2, 2016, Thomas Coupé was a Panelist on the “**Community Education 911 Town Hall Meeting**”, sponsored by Lemoyne Owen College and “The Bev Johnson Show”, WDIA, AM 1070.

On March 8-9, 2016, the Tennessee Commission on Children and Youth (TCCY) sponsored **Children's Advocacy Days 2016, UNDER CONSTRUCTION: Building Tennessee's Next Generation**, in Nashville, TN. In addition to Judge Michael, Tom Coupé, Barry Mitchell and Fran Gonzales attended.

On March 8, 2016, Juvenile Court Clerk Joy Touliatos, Gary Cummings, Avis Allen and Bernard Williams were guests on ***Question of Law***, a television show hosted by Former Shelby County Trial Judge and current City Court Clerk Kay Robillio. The program airs on Channel 18, Memphis Public Library's TV station, and features a monthly panel discussion about a variety of legal issues.

On March 8, 2016, Tonya Watson and Brittany Looney represented Juvenile Court at **Remington College Career Day**.

The **National Council of Juvenile and Family Court Judges (NCJFCJ)** conducted a Technical Assistance Site Visit on the **School Pathways to Juvenile Justice System Project** on March 7-8, 2016. The NCJFCJ Team includes: Kelesha Nevers, Irene Rose and John Rosiak with the NCJFCJ; and Teri Deal and Melissa Sickmund of the National Center for Juvenile Justice (NCJJ). In addition to Judge Michael, Pam Skelton met with the NCJFCJ Team each day. Juvenile Court participants include the Court Services Administrative Team and key community stakeholders.

The **Cook County, Illinois Juvenile Probation Delegation** visited Juvenile Court on a JDAI Site Visit from March 15-16, 2016. In addition to Judge Michael, Juvenile Court participants included Pam Skelton, Kimbrell Owens, Marquita Evans and numerous Court Staff representing all departments.

March 2016 Highlights

Juvenile Court Staff Activities, continued

On March 18, 2016, Juvenile Court staff participated in the **School Speaker Series**. Briggitte Rogers was guest speaker at **Chickasaw Middle School** and Bernard Williams presented at **Oakhaven Middle School**.

On March 23, 2016, Thomas Coupè was a guest on the **Bev Johnson Show, WDIA AM 1070**, to discuss the Court's Open Meeting scheduled for March 30, 2016.

On March 30, 2016, Juvenile Court staff attended a training event at the Shelby County Sheriff's Office (SCSO) Training Academy as part of the JDAI Site Visit. **Incarcerated Youth Speaking Out for Change** was facilitated by Bridges and SCSO. Participants included Mark Soler (CCLP), Kimbrell Owens, Gary Cummings, Avis Allen, Martha Rogers, Theoplias Benson, Marcus Claxton, Briggitte Rodgers, Dayna Johnson, Jennifer McKissick, Bridgette Bowman, Bernard Williams, LaKeisa Martin, Barbara Jackson and Debbie Holdman.

Juvenile Court hosted an **Open Meeting** at the Benjamin L. Hooks Library on March 30, 2016, to discuss the Court's compliance with the requirements of the Memorandum of Agreement with the U.S. Department of Justice. Panelists were: Thomas Coupé, Pam Skelton, Gary Cummings, Bridgette Bowman, Lisa Hill, Bill Powell and Kirk Fields. Others attending include Mark Soler (CCLP), Yolanda Joshua, Mamie Jones, Fran Gonzales, Kimbrell Owens and Patrice Minner.

On March 30, 2016, Michael Smith, Hope Academy Principal, spoke to 4th-6th graders at **Aspire Elementary** on "How to Avoid the Pitfalls of the Juvenile Justice System."

Case Processing Study Meetings were held on March 30, 2016 with Mark Soler as part of the **JDAI Site Visit**. Participating staff includes Pam Skelton, Aimee Burgdorf, Bridgette Bowman and Kimbrell Owens.

On March 31, 2016, Mark Soler met with the **Detention Staff and SCSO**. Attendees include Kirk Fields, Debbi Fessenden, Robert Moore, Deidra Woods and Kimbrell Owens.

The **JDAI Governing Committee** met on March 31, 2016. In addition to Mark Soler (CCLP), Juvenile Court participants included Pam Skelton, Kimbrell Owens, Shannon Caraway, Gary Cummings, Barry Mitchell, Dini Malone, Bridgette Bowman, Aimee Burgdorf and Avis Allen.

Mark Soler met with Kimbrell Owens and Bridgette Bowman on March 31, 2016 concerning **DMC Training**.

Please contact **Mrs. Marquita Evans** at **901-222-0880** or the Juvenile Court designee as indicated to the right of each project description with questions. Additional information is available at the following:



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**Juvenile Court of Memphis and Shelby County
Office of Interagency Services
Monthly Activity Report
March 2016**

Active Program Collaboratives/Partnerships

American Correctional Association (ACA) Accreditation- Juvenile Court Detention has undergone accreditation through the ACA. Accreditation is a system of verification that correctional agencies/facilities comply with national standards promulgated by the ACA. Accreditation is achieved through a series of reviews, evaluations, audits and hearings. ACA standards are the national benchmark for the effective operation of correctional systems throughout the U.S. and are necessary to ensure correctional facilities are operated professionally. They address services, programs and operations essential to good correctional management, including administrative and fiscal controls, staff training and development, physical plant, safety and emergency procedures, sanitation, food service, and rules and discipline. Standards reflect practical, up-to-date policies and procedures that safeguard the life, health and safety of staff and offenders. Final audit-October 3-5, 2011 & accreditation awarded on 1/22/2012. **February 23-27, 2015:** ACA Audit conducted and reaccreditation was successful pending Panel Interview in August. Detention Services scored 100% on mandatory standards. - **September 2015 Update:** ACA Re-accreditation awarded on August 17, 2015. **Contacts: Teresa Harris and Larry Weichel**

Annie E. Casey Foundation (AECF), Juvenile Detention Alternative Initiatives (JDAI) Site- Memphis' success in reducing the number of youth in Detention earned the City a coveted partnership with the AECF in June 2011. Memphis is one of the largest urban Courts in the U.S. and the first in Tennessee selected by AECF as a JDAI Site. The AECF has JDAI sites in approximately 200 jurisdictions in 39 states and Washington D.C. focusing on education, counseling, rehabilitation, and therapy. The Foundation's juvenile justice reform agenda is designed to improve the odds that delinquent youth make successful transitions to adulthood. **Contact: Kimbrell Owens, JDAI Site Coordinator**

Child Protection Investigation Team (CPIT) Advisory Coalition - Coordinated interagency multidisciplinary response to prevent, detect, investigate, treat and prosecute child sexual abuse & severe physical abuse. **Contact: Michael Blancett**

Department of Children's Services Community Advisory Board (CAB) – Mission is to empower families and support community safety and partnerships to insure the safety, permanency and well-being of children. The Board meets monthly and membership is composed of community organizational leaders. **Contact: Barry Mitchell**

Defending Childhood Initiative (DCI) Grant/Network for Overcoming Violence and Abuse (NOVA) - DOJ Initiative addressing children's exposure to violence. Goals are to prevent children's exposure to violence as victims and witnesses, mitigate negative effects by children exposed to violence and increase awareness. A key component is the multiyear demonstration program whereby eight cities were awarded planning grants. Shelby County's Office of Early Childhood and Youth spearheads the local response. **Note:** Plan developed in coordination with the Memphis Youth Violence Prevention Plan & Operation: Safe Community 2012-2016. On 10/10/2012, Memphis' Plan launched under project name of Network for Overcoming Violence and Abuse (NOVA). May 2013-2014: Family Violence Specialist (FVS), housed at Juvenile Court. Funding ended for the position in May 2014. **Contact: Demetria Maxwell-Hughlett**

Gang Reduction Assistance for Saving Society's Youth (GRASSY) (SCS) - The GRASSY Program is a school and community based prevention and intervention program that works with gang members to reduce their involvement and provide assistance when feasible. In utilizing various

Active Program Collaboratives/Partnerships, Continued

GRASSY continued

approaches, this program combines various forms of prevention, intervention, outreach and suppression. GRASSY is based on an OJJDP Model Program, a comprehensive wrap-around to gang intervention and to reduce, address, and focus on gang member issues as well as community quality of life concerns. GRASSY began within the MSC Juvenile Justice Board and evolved to separate entities. Juvenile Court participates in GRASSY's Steering Committee & Intervention Team (IT) **Contacts: Mamie Jones, Steering Committee and Jacqueline Parson, IT Team**

Hope Academy - Partnership between Juvenile Court and Shelby County Schools (SCS) to provide full-time academic instruction and programming for detained youth. Classes began on February 8, 2010 as partners recognized the need to insure a quality education to all children and the need to prepare youth to be successful and productive citizens. Hope Academy staff includes a Principal, certified teachers, special education services, and support staff. Further, SCS provides an educational mentor to assist the student in transition to a community school. A Recreational Coordinator, employed by the Shelby County Sheriff's Office (SCSO), leads students in daily activities to improve their health, wellness, and physical fitness. **The Hope Academy Advisory Council** meets quarterly to discuss program progress and make recommendations. **Contacts: Gary Cummings, Larry Weichel and Sherry Schedler**

Integrated Policy Academy Pilot Program - Just Care Family Network, the Shelby County System of Care initiative, in collaboration with the Tennessee Department of Mental Health and Substance Abuse Services, Tennessee Department of Children's Services-Office of Juvenile Justice, Tennessee Commission on Children and Youth, Memphis and Shelby County Juvenile Court, Shelby County Public Defender's Office, and Alliance Healthcare Services has begun implementation of the local Policy Academy-Action Network Initiative: Improving Diversion Policies and Programs for Justice-Involved Youth with Behavioral Health Disorders. This Substance Abuse and Mental Health Services Administration (SAMHSA) and John D. and Catherine T. MacArthur Foundation funded initiative allows states to improve responses to justice-involved youth with behavioral health needs. The local Initiative aims to increase the number of youth with behavioral health disorders diverted out of the juvenile justice system to appropriate community-based behavioral health services. The goal is to improve policies and programs for diverting youth with behavioral health needs from the juvenile justice system to appropriate community-based services. The development of more effective diversion policies and programs will result in more appropriate use of behavioral health and juvenile justice services and better outcomes for youth. A Pilot with Juvenile Court involving mental health screening and referral at the probation intake point (front end diversion) began on 9/1/2015. **Update: Pilot completed on 12/31/2015. Contacts: Barry Mitchell and Mamie Jones**

Juvenile Court of Memphis and Shelby County Evening Reporting Center (ERC) Pilot Program - The ERC formally launched and received the first youth at JIFF on 2/24/2015. The ERC is a community-based alternative to detention for a target group of youth under supervised probation. Referrals from Juvenile Court are made in response to probation violation for youth who need additional supervision and a structured environment for a brief time. The ERC is designed to help keep youth involved in positive experiences while ensuring they are occupied during times they are most likely to recidivate. **Contact: Fran Gonzales**

Juvenile Court Precinct Liaison (JCPL) Initiative- On October 5, 2015, an MOU was executed between Shelby County Government, Juvenile Court, City of Memphis and Memphis Police Department to implement the Juvenile Court Precinct Liaison (JCPL) Initiative. The Initiative calls for placing an experienced Juvenile Court staff member at MPD precincts selected by the MPD Director. The JCPL will act as liaison with Juvenile Court to assist law enforcement officers in screening and/or referral of juveniles brought to the precinct. Further, the JCPL will serve as facilitator for communication and coordination with the Court. The objective is to reduce the need for detention where possible and assist MPD officers in communicating and dealing with juveniles and Juvenile Court staff. The pilot began on November 6, 2015 at Old Allen Station Precinct and may expand to Raines Station Precinct in early 2016. **Contacts: Pam Skelton**

Active Program Collaboratives/Partnerships, Continued

Juvenile Intervention & Faith Based Follow-up (JIFF) – Provides juvenile justice system involved youth with the skills, support and direction necessary to break the destructive cycle of delinquent behavior. JIFF provides holistic, intensive intervention with a goal of successful reintegration to the community for youth under the supervision of Youth Services Bureau (YSB). Since 2003, JIFF has served over 700 youth under YSB supervision. JIFF is a partner under Operation: Safe Community 2012-2016 and the U.S. Department of Labor (DOL), Memphis Face Forward grant. **Contact: Fran Gonzales**

Law Enforcement Assessment Phone-In (LEAP) Pilot Program– LEAP was created in 2013 to pilot a project to reduce the number of youth transported to Juvenile Court who do not pose a danger to themselves or the community. LEAP allows law enforcement to phone in information about a youth taken into custody to determine if they may be issued a Juvenile Summons in lieu of transport. Local law enforcement calls Detention Services 24/7 to determine if the youth meets criteria for discretionary transport. The DAT may be given telephonically. LEAP incorporates elements of the OJJDP Model Program, Diversion and the Annie E. Casey Foundation's, JDAI. **September 2015 Update: (1)** MOU originally executed with **Shelby County Sheriff's Office** on 9/4/2013. **(2)** 10/23/2014-MOU amended to include **Memphis Police Department** as Project Partner. **(3)** 8/27/2015- MOU further amended adding **Collierville Police Department** **(4)** 9/3/2015-MOU amended adding **Germantown Police Department** as project partner. **Contacts: Pam Skelton and Gary Cummings**

Mediation and Restitution/Reconciliation Services (MARRS) - MARRS is a program of Memphis Leadership Foundation (MLF). The mission of MARRS is to intervene in the lives of first and second-time juvenile offenders by providing mediation, restitution, character development and positive outreach activities. MARRS' vision is to change lives thereby empowering youth served to become healthy community members and avoid further offenses using a restorative justice approach. MARRS is a partner in the U.S. DOL, Memphis Face Forward grant. **Contact: Yolanda Rumph and Martha Rogers**

Memphis and Shelby County Disproportionate Minority Contact (DMC) Task Force – Sponsored by Tennessee Commission on Children and Youth (TCCY), the mission is to bring together citizens, stakeholders, and families to identify and address issues leading to overrepresentation of minority youth in the child welfare and juvenile justice systems. **Contacts: Gary Cummings, Morrie Noel and Lisa Hill**

Memphis and Shelby County Juvenile Justice Board (Juvenile Justice Board) – The Juvenile Justice Board provides direction in developing and implementing school safety programs and strategies. Further, Board works collaboratively with partners in seeking improvements and policy changes addressing emerging and changing needs of Memphis and Shelby County youth at risk of delinquency. In January 2009, the group adopted bylaws, elected an executive committee, and adopted the OJJDP Gang Reduction Model Program, Gang Reduction Assistance for Saving Society's Youth (GRASSY). In June 2009, GRASSY became the GRASSY Steering Committee and Implementation Team separate and apart from the Juvenile Justice Board. **Contacts: Gary Cummings, Kimbrell Owens, Lisa Hill, Bridgette Bowman and Sherry Schedler**

Memphis and Shelby County Truancy Prevention Initiative (TPI) – Group of school and community-based agencies that meet monthly to study and formulate truancy reduction strategies. Meetings are held monthly during the school year. **NOTE:** Participating schools include Arlington Community Schools, Bartlett City Schools, Collierville Schools, Germantown Municipal Schools, Lakeland School System, Millington Municipal Schools, Shelby County Schools and the Achievement School District (ASD). Other agencies represented include Commission on Missing and Exploited Children (COMEC), District Attorney General's Office (DAG), Shelby County Community Services Agency (CSA), Shelby County's Office of Early Childhood & Youth, TN Department of Children's Services (DCS), Shelby County Sheriff's Office (SCSO) and Shelby County Mayor's Administration. **Contacts: Sharon Fuller, Martha Rogers and Sherry Schedler**

Active Program Collaboratives/Partnerships, Continued

Memphis Police Department (MPD) “Real Talk” Program – “Real Talk” engages high school students in an informal way and provides opportunities for productive dialogue to build relationships among law enforcement, schools and communities. MPD schedules a monthly presentation with a local high school. Officers arrange a basketball scrimmage or drill challenge with students followed by a brief presentation and small group breakout session. Juvenile Court provides staff to assist MPD in “Real Talk” & began participation in January 2014. **Contacts-Barry Mitchell and Lisa Hill**

Memphis Youth Violence Prevention Plan Project – Memphis was selected as one of six cities by the U.S. Department of Justice (DOJ) tasked to develop a comprehensive, community-based plan to prevent gang and youth violence. In 2011, Memphis and other cities presented their plans at a Youth Violence Summit in Washington D.C. Memphis’ project coordination is provided by the Memphis Shelby Crime Commission, spearheading Operation: Safe Community. The Initiative is led by City and County Mayors with participating agency representation provided by U.S. Attorney’s Office, District Attorney’s Office, Public Health, Public Safety, Children’s Services, both City and County governments and school systems, as well as representatives from the non-profit, business and faith-based communities. Project developed in coordination with the *Defending Childhood Initiative (DCI) Grant*. April 2012 -Second National Forum on Youth Violence Prevention Summit in Washington, D.C. Larry Scroggs attended. **October 1-2, 2015 Update:** Long Beach, CA Delegation Peer City Visit to Memphis. **Contacts-Judge Michael and Pam Skelton-Policy Council; Gary Cummings, Fran Gonzales, Nancy Roll, Sherry Schedler and Mike Smith (Hope Academy)**

National Council of Juvenile and Family Court Judges (NCJFCJ) Initiatives:

1) Juvenile Justice Model Court-Juvenile Justice Model Courts Project of the Juvenile and Family Law Department of the NCJFCJ; Short Title: NCJFCJ Juvenile Justice Model Courts Project – On 7/1/2011, Juvenile Court became one of only a dozen courts nationwide designated a Juvenile Justice Model Court. A Juvenile Justice Model Court is one that makes the commitment of human and fiscal resources to follow key principles and recommendations set forth in the Juvenile Delinquency Guidelines. In this context, the term means that a court seeks to improve practice by implementing the Juvenile Delinquency Guidelines and assessing its progress serving as a “model” for broad systems change. The Project advances essential elements to help courts achieve improved delinquency case processing and outcomes for youth, families and communities while aspiring to excellence. Project is underway. **Contacts: Pam Skelton and Dini Malone**

2) School Pathways to Juvenile Justice System Project - On November 25, 2013, the NCJFCJ selected Juvenile Court as one of 16 courts in the nation to participate in the School Pathways to Juvenile Justice System Project. The NCJFCJ provides training and technical assistance to help judicial leaders develop efforts to reduce referrals of youth to juvenile courts for school-based misbehaviors and expand positive disciplinary practices in schools. The goal is to support student engagement and reduce students’ school exclusion. The work is based on the successes of Judge Steven Teske (Clayton Co., GA) and former judge Brian Huff (Jefferson Co., AL) that addressed school-to-juvenile justice system issues in their jurisdictions and assisted other courts in this regard. Sites were assigned a Site Visit Facilitator by NCJFCJ based on their knowledge and experience in school-court issues. The first Site Visit occurred on December 16-17, 2014. Judge Steven Teske, Judge John Romero of Albuquerque, NM and Cheri Ely are NCJFCJ Facilitators. October 2015: Phase 2 Technical Assistance (TA) pending. **December 2015:** Conference call with Teresa Bohannon, NCJFCJ, to discuss Phase 2 TA. **March 2016: (New)** Phase 2 TA Site Visit conducted on March 7-8, 2016. The NCJFCJ Team includes: Kelesha Nevers, Irene Rose and John Rosiak-NCJFCJ; Teri Deal and Melissa Sickmund-National Center for Juvenile Justice (NCJJ). **Contact: Pam Skelton**

3) National Implementation Site for Dependency and Neglect - On July 7, 2014, the NCJFCJ chose Juvenile Court as one of only eight sites in the country as a National Implementation Site for Dependency and Neglect. This is a nationwide child welfare program to “implement best practices and to improve court systems for the benefit of the children and families in the respective jurisdiction.” Juvenile Court was chosen, in part because of “the court’s commitment and motivation to implement system reform efforts; the court’s willingness to organize and form a strong collaborative team; and the court’s desire to improve current court practice.” The NCJFCJ has partnered with courts across the country since 1992 to improve outcomes for abused and neglected children and their families. Selected sites receive assessments, training and technical assistance as they work to improve practices and outcomes. NCJFCJ staff works closely with judges and their court teams. The NCJFCJ provides training on the Enhanced Resource Guidelines and fosters connections to the network of the NCJFCJ Model Courts. On November 12-14, 2014, the first TA Site Visit was conducted by Franz Braun and Sarah Ray, Project Leaders. On March 18-20, 2015, Judge Michael and key Court staff attended the All-Sites Conference in Reno, NV. **(New) March 2016 Update:** Sarah Ray is Project Leader. **Contact: Pam Skelton**

Active Program Collaboratives/Partnerships, Continued

NCJFCJ Initiatives, Memphis and Shelby County Trauma Audit, Continued

4) Memphis and Shelby County Trauma Audit (New) - In order to successfully meet contradictory goals, courts need to understand the many underlying factors affecting the lives of juveniles and their families. One of the most pervasive of these factors is exposure to trauma. To be most effective in achieving its mission, juvenile courts must both understand the role of traumatic exposure in the lives of children and engage resources and interventions that address child traumatic stress. The NCJFCJ is working with juvenile and family courts and stakeholders nationally to (a) define and operationalize what it means to be a trauma-responsive court, and (b) develop a protocol to conduct "trauma audits" in courts to assess the degree to which environment, practice, and policy are trauma-responsive. The NCJFCJ formed a multidisciplinary team of staff and consultant experts in social psychology, developmental psychology, trauma/victimization, domestic violence, and research methods to explore various methodologies and conduct trauma audits in courts.

On February 16-18, 2016, Juvenile Court participated in the first comprehensive Trauma Audit. The NCJFCJ Team is comprised of Sarah Ray, Lorie Sicafuse, PhD, Carlene Gonzalez, PhD, Kelly Ramasinghe, JD and Monique Morrow, PhD. All Court staff was involved in the process, including Judge Michael and Magistrates. Additional participants included Shelby County Sheriff's Office (SCSO) -Bailiffs, Security and Detention; Child, Juvenile and Non-Custodial Attorneys; Court Appointed Special Advocates (CASA) and Guardian Ad Litem (GAL). **Contact: Pam Skelton**

Operation Hope – Founded in 2001, Operation Hope is a faith-based program designed to provide intervention for high-risk juveniles and empower them toward a healthy productive future. Operation Hope provides intensive intervention for those at highest risk of custody and is under the administration of Memphis Leadership Foundation. **Contacts: Yolanda Rumph and Martha Rogers**

Operation: Safe Community (OSC) - Partnership of government leaders, faith-based community, neighborhood groups, business leaders and citizens across Memphis and Shelby County in an unprecedented joint effort to reduce crime. Goal is to make Memphis & Shelby County one of the safest communities in the U.S. Key local and federal agencies and partners originally convened to develop the strategic plan presented at a Crime Summit. **2012 Update: OSC 2012-2016** launched incorporating the Memphis Youth Violence Prevention Plan & Defending Childhood Initiative (DCI). **Contacts: Judge Michael and Pam Skelton -Executive Committee- *See Memphis Youth Violence Prevention Plan & Defending Childhood Initiative**

School-Based Probation Liaison (SBPL) Initiative - The SBPL Initiative is a partnership between Juvenile Court and Shelby County Schools (SCS) whereby trained school faculty/staff serve as liaisons with regularly assigned probation counselors for probationers who are students in those schools. The Initiative formally launched on January 7, 2014 and serves students under the active supervision of Juvenile Court's Auxiliary Probation Service (APS) or Youth Services Bureau (YSB) in 21 target schools. The liaisons are paid a stipend by SCS for their work. Liaisons serve as monitors of school attendance and academic progress of the probationers and also act as advocates and mentors for them in the school setting. An MOU was fully executed with SCS on April 22, 2013. **Contacts: Pam Taylor, Fran Gonzales and Sherry Schedler**

School House Adjustment Program Enterprise (SHAPE) – Legacy Memphis City Schools (MCS) originally awarded grant funds in 2007 by TCCY for a DMC Pilot to develop & implement an informal adjustment program. Grant funds ended in 2011 and program sustained Shelby County Schools. SHAPE provides immediate intervention with students who commit minor offenses & provides alternatives from transporting to Juvenile Court. Coordinators at target schools assign dispositional alternatives such as community service, restitution, and/or counseling. On 8/24/11, MCS was notified that SHAPE was selected as a DMC Best Practice by OJJDP and added to the OJJDP Model Programs Guide. 2014 Update: MOU updated with expanded charges and project partners in 21 SCS schools. **September 2015 Update:** SHAPE is operational in 22 schools for the 2015-2016 school year. The Seven Challenges Curriculum has been added and interns from the University of Tennessee monitor their progress post-release. **Contacts: Morrie Noel, Gary Cummings and Sherry Schedler**

University of Tennessee, Center of Excellence-Community-Based Learning Collaborative (CBLC) - The Evaluation and Referral (E&R) Bureau participated in a CBLC on Trauma-Focused Cognitive Behavioral Therapy (TF-CBT) in July 2013. E&R completed "train the trainer" sessions to serve as community "brokers" to identify, connect & refer children who may have experienced trauma. The goal of the project is to develop a community-wide approach for professionals and agencies to learn,

Active Program Collaboratives/Partnerships, Continued

University of Tennessee, Center of Excellence-Community-Based Learning Collaborative (CBLC), continued

implement and sustain the use of Evidence Supported Treatments (EST) over time. Further, to insure children receive appropriate trauma-focused treatment and planning. E&R participated in TF-CBT specialized training, participates in conference calls, data collection and senior leadership meetings.

Contact: Nancy Roll

Youth Court - Juvenile Court and project partners, Tennessee Bar Association, Memphis Bar Association, Memphis Area Legal Services, and (Memphis City-MCS now Shelby County Schools- SCS) Schools implemented a Youth Court in 2010 pursuant to state statute. The first cases were heard on 2/24/11. Students from Cordova, Hillcrest, Overton, and Middle College High Schools comprised the inaugural student volunteer panelists, who perform the roles of prosecutors, defense counsel, and jurors. Participation provides a rich learning experience and mentoring by volunteer attorneys. Teen/Youth Court is a model program of the OJJDP and incorporates elements of restorative justice to hold youth accountable for offenses and prevent future delinquency. Youth courts, also known as teen or peer courts, are an alternative sentencing mechanism for first time, non-violent juvenile offenders who appear before and are sentenced by a jury of their peers. 2014 Update: Youth Court added 2 new schools for a total of 12 participating schools. 175 students underwent training. **August 2015 Update:** Youth Court has 15 schools participating, 248 student volunteers and 55 volunteer attorneys. **Contacts: Avis Allen, Thomas Coupé and Pamela James**

Board and/or Advisory Council Involvement

- **Child Protection Investigation Team (CPIT) Advisory Coalition-** Michael Blancett
- **Commission on Missing and Exploited Children (COMEC) Board of Directors-** Pamela Taylor
- **Defending Childhood Initiative (DCI)/ NOVA, Steering Committee Member & Grant Management Team** – Demetria Maxwell-Hughlett
- **DCS Community Advisory Board (CAB)-** Barry Mitchell
- **DMC Taskforce of Memphis & Shelby County** –Morrie Noel, Gary Cummings and Lisa Hill
- **DMC State Taskforce-** Gary Cummings and Lisa Hill
- **Early Success Coalition Steering Committee** – Michael Blancett and Erica Glynn
- **Gang Reduction Assistance for Saving Society's Youth (GRASSY) Committees** (Shelby County Schools) - Member: Steering Committee– Mamie Jones & Implementation Team (IT)- Jacqueline Parson
- **Hope Academy Advisory Council** – Gary Cummings, Larry Weichel, Sherry Schedler and Michael Smith-Hope Academy
- **In Home Tennessee Committee on Domestic Violence** – Michael Blancett and Demetria Maxwell-Hughlett
- **In Home Tennessee Committee on Intensive Family Preservation** - Barbara Jackson
- **In Home Tennessee Mental Health Assessment Workgroup-** Nancy Roll, Co-Chair and Mental Health Blitz Committee

Board and/or Advisory Council Involvement, Continued

- **Juvenile Detention Alternatives Initiative (JDAI) Governing Committee & Sub-committees** - Kimbrell Owens
- **Justice Assistance Grant (JAG) Advisory Committee** - Sherry Schedler
- **Memphis and Shelby County Juvenile Justice Board** –Gary Cummings, Kimbrell Owens, Lisa Hill, Bridgette Bowman and Sherry Schedler- Board Secretary
- **Memphis and Shelby County Truancy Prevention Initiative (TPI)** –Sharon Fuller, Martha Rogers and Sherry Schedler
- **Memphis/Shelby County Children and Youth Council**- Fran Gonzales, **President**; Michael Blancett and Fran Gonzales, **Executive Committee**; *Other Members*-Barry Mitchell, Pam Taylor, Avis Lamar Allen, Belynda Dwyer, Thomas Coupé, Brenda Johnson, Nancy Roll and Sherry Schedler
- **Shelby County Interagency Domestic Abuse Fatality Review Team**- Michael Blancett
- **Shelby County Relative Caregiver Advisory Board**- Stacey Smith
- **Shelby County Schools, Student Discipline Taskforce**- Kimbrell Owens, Martha Rogers, Eric Roberts and Sharon Fuller
- **Southwest Tennessee Community College (STCC) , Business, Criminal Justice and Paralegal Studies Advisory Committee** - Sherry Schedler

Active Interagency Memorandum of Understanding and/or Agreement

- **April 25, 2002:** User agreement between **TBI** and Juvenile Court for administration of the **National Crime Information Center (NCIC) telecommunications equipment**, and/or interfaces for transmission and retrieval of information.
- **June 11, 2003:** Interagency MOU with **COMEC** for use of computer network system.
- **October 13, 2006:** MOU with **Shelby County Sheriff's Office, Jail Division**, to establish policies and practices for communication & information for juveniles transferred to Criminal Court.
- **April 30, 2008:** MOA between Juvenile Court and Memphis City Schools (MCS), Division of Alternative Schools and Programs, to implement a **Transitional Center**. The Center serves delinquent youth in YSB and those leaving secure residential settings. The Center provides academic assessment, instruction and comprehensive services with the aim of returning the youth to the appropriate school setting. Center opened on 8/12/08 with a capacity of 60.
- **July 17, 2008:** Updated 2nd Revision Multi-agency MOU signed with The Memphis Child Advocacy Center, **Child Protection Investigation Team (CPIT)** and project partners. Purpose is to work through interagency approach to insure best outcomes for child victims of sexual and severe physical abuse. Protocol is culmination of teamwork of law enforcement, child protection, medical, victims' services, mental health, and prosecution per TCA 37-1-607.
- **August 8, 2008:** Multi-agency MOU signed between Memphis City Schools (now Shelby County Schools), City of Memphis, Memphis Police Department, Shelby County Government, Shelby County Public Defender's Office, and Juvenile Court for the **School House Adjustment Program Enterprise (SHAPE)**. August 27, 2010: Updated Revision to Multi-agency MOU signed for (SHAPE). Revision updates original MOUs of 8/8/08 and 1st revision of 6/3/09 extending partnership for additional year. November 22, 2013: Updated MOU signed. November 2014: Updated MOU executed on 11/30/2014 with expanded project partners and charges.

Active Interagency Memorandum of Understanding and/or Agreement, Continued

- **November 26, 2008:** MOU with **Tennessee Career Center Memphis (TCCM)** to establish policies and practices for referrals and outcome reporting for individuals referred by the Court for job training and employment services.
- **December 21, 2009:** MOU signed to develop and implement educational services in Juvenile Court Detention. **NOTE: Hope Academy** opened in February 2010. February 8, 2011: MOU Extension approved for 1 year. MCS Attorney, Andrea Hood. October 5, 2012: Extension approved. October 15, 2014: MOU Extension approved with Shelby County Schools (SCS). SCS Attorney - Sybille S. Noble
- **June 22, 2010:** MOA with local law enforcement, Memphis City Schools (now Shelby County Schools), District Attorney General, University of Memphis, DCS, and community agencies for **The Gang Reduction Assistance for Saving Society's Youth (GRASSY)**. GRASSY, in partnership with community stakeholders, is a school-based intervention working with identified gang members to reduce gang involvement, delinquent behavior, and school disruption by providing targeted services to gang-involved youth based on the OJJDP national Gang Reduction Program (GRP) Model.
- **November 8, 2011:** MOU with Memphis City Schools (now Shelby County Schools) to establish policies and practices for Memphis and Shelby County Youth Court (**Youth Court**).
- **December 14, 2011:** MOA with **Shelby County Health Department** for nursing services, screenings and coordination of indicated support services for youth in Detention.
- **August 3, 2012:** MOU with **CASA** to define the working relationship and policies and practices for CASA's daily operations in accordance with the Juvenile Court Administrative Manual and facility usage.
- **December 7, 2012:** MOU with **JIFF, Inc.** in support of Operation: Safe Community 2012-2016, Action Item 18e, & to increase the number of youth referred for intervention services.
- **February 15, 2013:** Letter of Agreement between **The Annie E. Casey Foundation (AECF)** and Shelby County Government on behalf of Juvenile Court (and Shelby County) for grant funds and to support replication of the JDAI. **NOTE:** Updated MOU executed on 10-14-2014.
- **April 22, 2013:** MOU with Shelby County Schools to implement a **School-Based Probation Liaison (SBPL) Initiative**.
- **September 4, 2013:** MOU with Shelby County Sheriff's Office (SCSO) for the **Law Enforcement Assessment Phone-In Pilot Program (LEAP)**. October 23, 2014: MOU signed to include Memphis Police Department. **August 27, 2015:** MOU amended adding Collierville Police Department. **September 3, 2015:** MOU amended adding Germantown Police Department as a project partner.
- **January 29, 2014:** MOU with Shelby County Office of Early Childhood and Youth and project partners for grant application to U.S. DOJ, Office on Violence against Women (OVW). If funded, grant will expand services of **DCI/NOVA** for children and youth exposed to violence.
- **June 2, 2014:** MOA with **Shelby County Early Success Coalition (ESC)** for participation as Endorsing Partner.
- **July 22, 2014:** MOA between Shelby County Government on behalf of Juvenile Court and **Christ Community Health Services, Inc.** for dental exams, treatment and services for detained children.
- **April 2, 2015:** MOU with **Memphis Leadership Foundation (MLF)** & community partners for continuation of Fast Forward Memphis via U.S. Department of Labor (DOL), if funded.
- **April 21, 2015:** Letter of Commitment signed in support of **Seedco** and the Training to Work 3 Initiative.
- **July 6, 2015:** MOU with **Arlington Community Schools** for receipt of a morning report and confidentiality factors.
- **August 4, 2015:** MOU with **Shelby County Schools** for receipt of a morning report and confidentiality factors.
- **September 18, 2015:** MOU with **Shelby County Community Services Agency (CSA)** for partnership, referrals and confidentiality.

Active Interagency Memorandum of Understanding and/or Agreement, Continued

- **October 5, 2015:** Executed MOU between Shelby County Government, Juvenile Court, City of Memphis and Memphis Police Department for implementation of the **Juvenile Court Precinct Liaison (JCPL) Initiative**.
- **October 20, 2015:** Letter of Commitment as project partner and in support of Shelby County Schools' (SCS) grant application for reentry, career and technical services/curriculum for Hope Academy and SCS Transition Centers. Initiative will be named **Project STAND** (**S**tudent **T**ransition **A**cceleration and **N**CRS Demonstration Project) if funded.
- **November 2, 2015:** MOU with the **Achievement School District (ASD)** for receipt of a morning report and confidentiality factors.

Juvenile Court Grant Initiatives & Activity

❖ Child and Family Intervention Grant

Grant award by the Tennessee Department of Children's Services (DCS) directly to Juvenile Court for work with children and families at risk of entering State custody.

- September 2014: Received notice of new proposals due & change from 1 to 3-year grant term.
- October 7, 2014: Grant proposal submitted to DCS for FY 2016-2018.
- January 28, 2015: Program Accountability Review (PAR) conducted by Jamillah Norrells and Minnie Butts, DCS. **(Sherry Schedler)**
- January 29, 2015: Fiscal Review conducted by Russell Todd, DCS. **(Tinny Bryson)**
- June 16, 2015: Grant proposal approved for 3 years, FY 2016-2018. Contract received/approved. **(Sherry Schedler and Dini Malone)**

❖ Court Appointed Special Advocates (CASA) / YSO - TCCY State Supplement

Grant award from TCCY to Juvenile Court and redirected to CASA for services of Youth Services Officer (YSO). Administrative support provided by Juvenile Court Administrative Services.

- September 16, 2015: New multi-year contract received. **(Dini Malone & Sherry Schedler)**

❖ Justice Assistance Grant (JAG)

JAG replaces Byrne Formula & Local Law Enforcement Block Grant (LLEBG) with a single funding mechanism for specific purpose areas including programs for law enforcement, prosecution and court, prevention and education, corrections and community corrections, drug treatment, and planning, evaluation and technology improvement. Funds provided by the U.S. BJA passed through to Shelby County Government.

- March 24, 2015: Audits conducted by BJA via Shelby County Government. **(Trisha Monteil, Avis Allen and Sherry Schedler)**
- May 19, 2015: FY2015 Proposal submitted to Shelby County. **(Sherry Schedler)**
- May 21, 2015: JAG Advisory Committee Meeting to vote on proposals. Juvenile Court's application was approved with revisions. **(Sherry Schedler)**

❖ Memphis Bar Foundation

Juvenile Court received notification on October 20, 2015 that a grant proposal was approved for funding from Memphis Bar Foundation. This represents the first funding received from Memphis Bar Foundation and will be used for Youth Court. **(Sherry Schedler)**

Interagency Activity Detail

- March 1, 2016:** GRASSY Implementation Team Meeting **(Jacqueline Parson)**
- March 2, 2016:** Panelist on the "Community Education 911 Town Hall Meeting", sponsored by Lemoyne Owen College and "The Bev Johnson Show", WDIA, AM 1070 **(Thomas Coupé)**
- March 2, 2016:** In Home Tennessee Mental Health Assessment Workgroup **(Nancy Roll)**

Interagency Activity Detail, Continued

- March 3, 2016:** Guest Speaker for the Tennessee Association of Criminal Defense Lawyers (TACDL) Roundtable Discussion (**Judge Michael**)
- March 3, 2016:** CPIT Advisory Coalition Meeting (**Michael Blancett and Demetria Maxwell-Hughlett**)
- March 3, 2016:** Youth Court Hearings (**Avis Allen and Pamela James**)
- March 7-8, 2016:** NCJFCJ Technical Assistance Site Visit on the School Pathways to Juvenile Justice System Project (**Judge Michael, Pam Skelton, Marquita Evans, Court Services Team & Community Stakeholders**)
- March 8-9, 2016:** TCCY sponsors Children's Advocacy Days 2016, *UNDER CONSTRUCTION: Building Tennessee's Next Generation*, Nashville, TN (**Judge Michael-Judicial Panelist; Thomas Coupé, Barry Mitchell and Fran Gonzales**)
- March 8, 2016:** Interview with April Thompson, WREG News Channel 3 (**Judge Michael**)
- March 8, 2016:** "Question of Law" TV Show Guests (**Juvenile Court Clerk Joy Toulitos, Gary Cummings, Avis Allen and Bernard Williams**)
- March 8, 2016:** Remington College Career Day (**Tonya Watson and Brittany Looney**)
- March 8, 2016:** GRASSY Implementation Team Meeting (**Jacqueline Parson**)
- March 10, 2016:** COMEC Board of Directors Meeting (**Pam Taylor**)
- March 10, 2016:** CPIT Advisory Coalition Meeting (**Michael Blancett and Demetria Maxwell-Hughlett**)
- March 10, 2016:** F.A.C.E.S. of Memphis, Lunch and Learn; Presentation by Judge Gerald Skahan, General Sessions Court, Division 9 on "Meeting Mental Health Challenges in the Legal System" (**Barbara Jackson**)
- March 14, 2016:** Auxiliary Probation Service (APS) Monthly Meeting (**Pam Taylor, Tonya Watson and Nataki Oyeleye**)
- March 14, 2016:** In Home Tennessee Committee on Intensive Family Preservation Meeting (**Barbara Jackson**)
- March 14, 2016:** DCI Steering Committee (NOVA) & Grants Management Team Meetings (**Demetria Maxwell-Hughlett**)
- March 14, 2016:** Meeting with Olliette Murry-Drobot, Executive Director of the Family Safety Center (**Judge Michael**)
- March 15, 2016:** First "Prayer Circle for Faith and Healing" in honor of Juvenile Justice Month (**Host - Judge Michael; Event Organizer - Michael Smith, Hope Academy; Participants - Pastors, community leaders, educators, citizens and Court employees**)
- March 15, 2016:** Tennessee Suicide Prevention Network Meeting (**Rita Hall**)
- March 15, 2016:** DCS Community Advisory Board (CAB) Meeting (**Barry Mitchell**)
- March 15, 2016:** GRASSY Implementation Team Meeting (**Jacqueline Parson**)
- March 15-16, 2016:** Cook County, Illinois Juvenile Probation Delegation JDAI Site Visit (**Judge Michael, Pam Skelton, Kimbrell Owens and various Court staff members**)
- March 16, 2016:** Early Success Coalition Steering Committee Meeting (**Michael Blancett and Erica Glynn**)
- March 17, 2016:** CPIT Advisory Coalition Meeting (**Michael Blancett and Demetria Maxwell-Hughlett**)
- March 17, 2016:** Hope Academy Quarterly Advisory Council Meeting (**Michael Smith & Keeisha Kenan -Hope Academy; Lawrence Weichel, Detric Sears, Deidra Woods & Michelle Hunt- SCSO- ; Pam Skelton & Sherry Schedler-Juvenile Court**)
- March 17, 2016:** Memphis and Shelby County Truancy Prevention Initiative (TPI) Meeting (**Sherry Schedler**)

Interagency Activity Detail, Continued

March 17, 2016: Youth Court Hearings (**Avis Allen and Pamela James**)
March 18, 2016: School Speaker Series, Chickasaw Middle School (**Brigitte Rogers, Guest Speaker**)
March 18, 2016: School Speaker Series, Oakhaven Middle School (**Bernard Williams, Guest Speaker**)
March 21, 2016: Follow-up Meeting with Dr. Willie W. Herenton (**Judge Michael**)
March 21, 2016: In Home Tennessee Committee on Domestic Violence Meeting (**Michael Blancett and Demetria Maxwell-Hughlett**)
March 22, 2016: Mobile Stroke Unit Media Event (**Judge Michael**)
March 22, 2016: GRASSY Implementation Team Meeting (**Jacqueline Parson**)
March 23, 2016: The Bev Johnson Show”, WDIA, AM 1070, Guest Appearance to discuss the Court’s Open Meeting (**Thomas Coupé**)
March 24, 2016: CPIT Advisory Coalition Meeting (**Michael Blancett and Demetria Maxwell-Hughlett**)
March 28, 2016: Meeting with Lori Swanigan and Stanley Lipford (**Judge Michael**)
March 29, 2016: Shelby County Interagency Domestic Abuse Fatality Review Team (**Michael Blancett**)
March 29, 2016: GRASSY Implementation Team Meeting (**Jacqueline Parson**)
March 29, 2016: Guest Speaker to Attorneys at Baker Donelson Law Firm (**Judge Michael**)
March 30, 2016: Executive Cabinet Sub-Committee Meetings (**Judge Michael**)
March 30, 2016: Juvenile Court hosted an Open Meeting to discuss the Court’s compliance with U.S. DOJ MOA. (**Panelists: Thomas Coupé, Pam Skelton, Gary Cummings, Bridgette Bowman, Lisa Hill, Bill Powell, Kirk Fields; Other Participants: Mark Soler (CCLP) Yolanda Joshua, Mamie Jones, Fran Gonzales, Kimbrell Owens and Patrice Minner**)
March 30-31-2015: JDAI Site Visit by Mark Soler, Center for Children’s Law and Policy (**Judge Michael and Kimbrell Owens, JDAI Site Coordinator**)
March 30, 2016: JDAI Site Visit - Staff Training Event: “Incarcerated Youth Speaking Out for Change” facilitated by Bridges & SCSO. (**Participants: Mark Soler, Kimbrell Owens, Gary Cummings, Avis Allen, Martha Rogers, Theoplias Benson, Marcus Claxton, Brigitte Rodgers, Dayna Johnson, Jennifer McKissick, Bridgette Bowman, Bernard Williams, LaKeisa Martin, Barbara Jackson and Debbie Holdman**)
March 30, 2016: Aspire Elementary School Speaking Engagement- How to Avoid the Pitfalls of the Juvenile Justice System (**Michael Smith, Hope Academy**)
March 30, 2016: JDAI Site Visit -Case Processing Study Meeting #1 (**Mark Soler, Pam Skelton, Aimee Burgdorf, Bridgette Bowman and Kimbrell Owens**)
March 30, 2016: JDAI Site Visit - Case Processing Study Meeting #2 & Next Steps (**Mark Soler, Bridgette Bowman and Kimbrell Owens**)
March 31, 2016: CPIT Advisory Coalition Meeting (**Michael Blancett and Demetria Maxwell-Hughlett**)
March 31, 2016: GunSTAT Meeting (**Shannon Caraway**)
March 31, 2016: JDAI Site Visit- Detention Staff/SCSO Meeting with Mark Soler (**Kirk Fields, Debbi Fessenden, Robert Moore, Deidra Woods and Kimbrell Owens**)
March 31, 2016: JDAI Site Visit- JDAI Governing Committee Meeting with Mark Soler (**Juvenile Court Participants- Pam Skelton, Kimbrell Owens, Shannon Caraway, Gary Cummings, Barry Mitchell, Dini Malone, Bridgette Bowman, Aimee Burgdorf and Avis Allen**)

Interagency Activity Detail, Continued

March 31, 2016: JDAI Site Visit- Mark Soler Meeting (**Judge Michael and Pam Skelton**)

March 31, 2016: JDAI Site Visit- DMC Training Meeting (**Mark Soler, Kimbrell Owens and Bridgette Bowman**)

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