

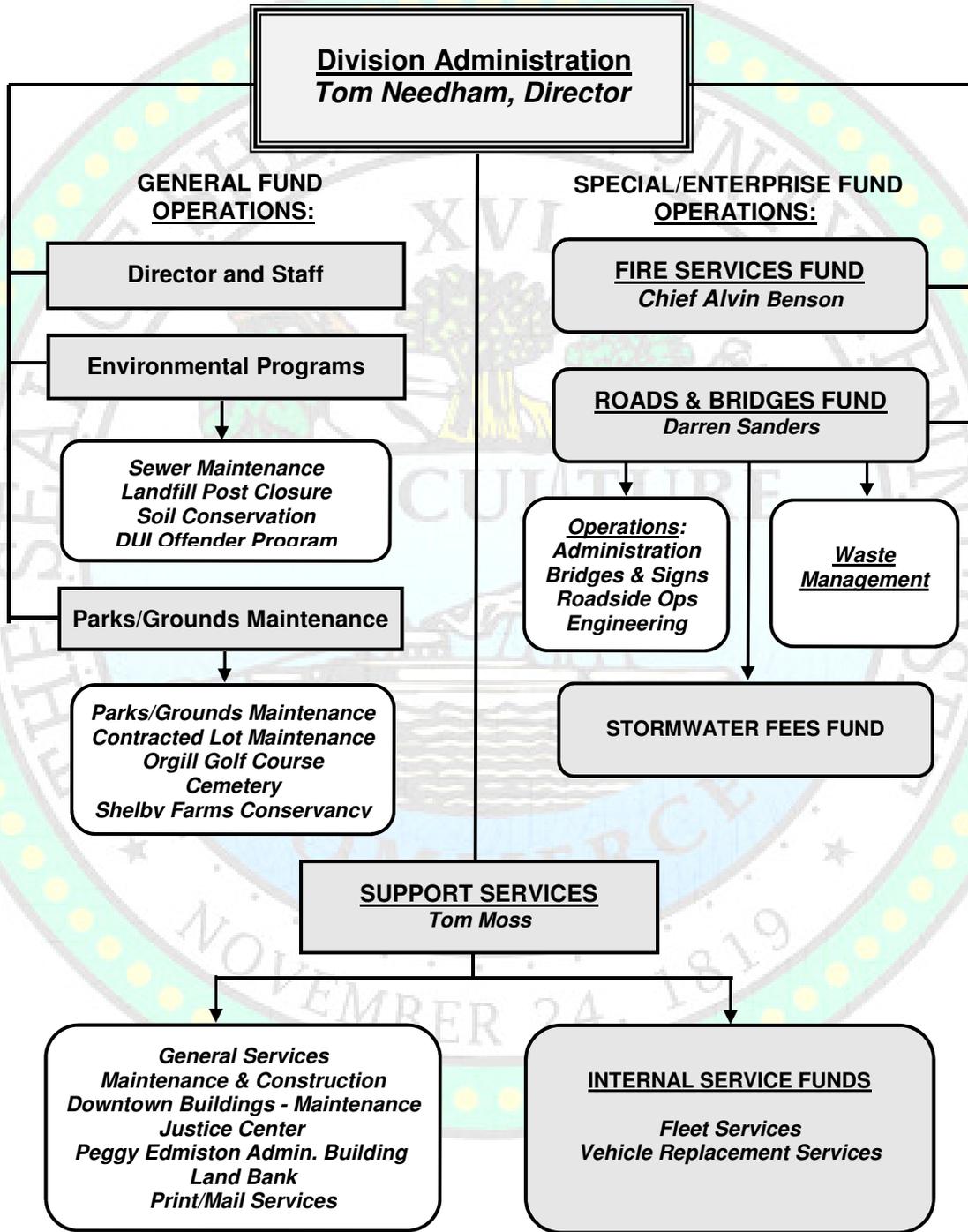
# DIVISION OF PUBLIC WORKS



# FY17 ADOPTED BUDGET

# PUBLIC WORKS

## Division Organizational Chart by Program





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**Public Works**

**DIVISION MISSION STATEMENT:**

To provide services to Shelby County that protect and promote environmental quality, preserve county infrastructure of land, roads and buildings, and ensure effective emergency response systems. The Division aims to maximize efficiency and minimize various costs of county operations through centralization, utilization of technology, and outsourcing or other methods.

The Division of Public Works supports the following County strategic goals:



***Protect and Promote Public Safety***

- [2-f] Provide effective disaster preparedness and 911 emergency response systems.
- [2-g] Ensure public safety through enforcement of fire, environmental, construction and zoning codes and regulations.



***Protect and Promote Environmental Quality and Livable Communities***

- [4-a] Provide and support programs that protect air and water quality and other natural resources of the region.
- [4-b] Develop and implement programs and policies that promote clean and sustainable environmental practices in energy efficiency, waste reduction, transportation systems, recycling and construction.
- [4-c] Enforce or strengthen local codes and ordinances that regulate maintenance of structures, lots, and land use to prevent blight and preserve the quality of neighborhoods.
- [4-d] Support initiatives and programs that promote community livability through access to recreation, transportation, education, and commerce.



***Provide Effective Governance and Sound Stewardship for County Resources***

- [6-b] Preserve and maintain county infrastructure of roads, bridges, buildings and technical systems for current and future operations.
- [6-c] Maximize efficiency and minimize cost of operations through centralization, utilization of technology, outsourcing or other methods.
- [6-f] Actively seek alternative funding sources through fees, grants or community partners to provide county services.

**DEPARTMENT MISSION/GOALS:**

The strategic goals of the division are achieved through the following departmental structure:

**3001 Director & Staff** – To provide fiscal, strategic, and operational direction for all departments within the Public Works Division.

**3004 Environmental Programs** – To protect the health, safety and general welfare of citizens by providing sanitary sewer services to subdivisions and schools within Shelby County, promoting soil conservation to County landowners, promoting a clean litter-free environment through the management of the DUI Litter Program, and monitoring County landfills and groundwater to ensure a clean water environment. The Stormwater program provides protection from the adverse impact of uncontrolled storm water drainage and the discharge of pollutants into receiving water.

**3008 Fire Department** – To protect the lives and property of the people of Shelby County from fires, natural disasters, and hazardous materials incidents and to save lives by providing emergency medical services and prevention education programs. The Department covers 323 square miles that include over 43,144 commercial and residential structures and about 152,000 citizens.

**3010 Roads & Bridges** – To identify and oversee the public infrastructure needs for the County and responding to those needs with an approach that is environmentally sound. The Department initiates and manages the design of system improvements necessary as maintenance issues arise and growth patterns emerge. Staff is responsible for many activities that preserve County infrastructure such as the following: preparation of design contracts for roads, bridges and buildings and oversight of consultants; review of all CIP and development construction plans and for technical adequacy, traffic control and permits; for oversight of construction contracts to verify quality of work and proper payment to contractors; administration of program requirements for the EPA NPDES, Phase II; monitoring of Walnut Grove methane gas elimination system; coordination for FEMA insurance rate maps and flood plain program; maintenance and preparation of dams and levees for periodic inspection by state.

**3016 Parks and Grounds Maintenance** – To acquire, develop and maintain public parks, playgrounds, recreation centers, and conservation areas for availability to the residents of Shelby County. This department aims to promote and preserve the health and general welfare of the citizens within Shelby County by maintaining these public recreation areas and encouraging orderly development and conservation of natural resources.

**3019 Fleet Services** - Operates as an internal service fund providing vehicle and equipment maintenance for all vehicles and equipment that currently comprise the fleet at Shelby County Government to ensure safe and efficient operations. The department operates a maintenance facility (Auto Shop) and a fueling facility (two Service Stations).

**3021 Waste Management** – To provide waste disposal for Area 10 Compound (East Complex). Dead Animal pick-up is also included in their tasks with responsibility for disposal of dead animals from roadways, veterinary clinics and rural livestock areas as well.

**3073 Support Services** – To provide maintenance, repairs, mail & printing services, in-house construction, utilities management, tire recycling, parking for County employees, C.I.P. projects, janitorial services and disposal of tax-acquired properties.



*The Peggy W. Edmiston Administration Building, centrally located at 1075 Mullins Station Road, houses various county services and agencies.*

*Built in 1935 as the Shelby County Hospital and Health Care Center, this building is one of many aging county facilities maintained by Support Services. A \$2.2 million renovation to the area that houses the Assessor's Office is scheduled to begin in FY17 with CIP funding.*

**Public Works**  
**Service Level Measurements**

Service Levels	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Estimated
<b>Environmental Programs</b>				
# of Complaints Resolved in 24 hours	120	117	100	100
Miles of roadsides picked-up	2,314	2,273	2,000	2,000
Tons of liter collected	238	316	300	325
<b>Parks &amp; Grounds Maintenance</b>				
Number of golf rounds played	26,716	11,852	12,000	12,000
Landscaping Jobs on Vacant Property	2,376	3,627	7,600	10,000
Cemetery Burials - Indigent	86	214	80	80
Cemetery Burials - Infants	231	87	272	276
<b>Support Services</b>				
Properties Sold by Land Bank	1294	970	792	800
Total Property Sales Revenue	\$4,702,441	\$5,060,316	\$2,000,000	\$2,000,000
Properties in Inventory	4299	4252	4509	5000
Work orders processed	16,235	15,083	15,000	15,000
Inter-Office Mail pieces delivered	442,127	767,019	850,000	850,000
Metered Mail	1,363,829	1,310,573	1,300,000	1,300,000
Mail delivery error rate	0.0009	0.0012	0.0100	0.0008
Impressions (# of copies made)	7,520,725	7,429,000	7,500,000	7,500,000
Print Service requests	2,298	2,319	2,200	2,200
<b>Roads &amp; Bridges</b>				
Signs replaced (units)	1,200	1,821	1,400	1,400
Traffic control roadway striping - painted miles	200	240	250	250
Traffic control sign maintenance (units)	16,525 units	15,400	15,300	15,000
Asphalt program - miles of roadway paved	25	20	20	20
Right-of-way maintenance	3,200	3,150	3,200 miles	3,200
<b>Waste Management</b>				
Dead animals recovered and properly disposed annually	1,300	1,250	1,300	1,300
Tons of trash per year collected	130	113	100	120
<b>Stormwater</b>				
Land Disturbance Activities cited for lack of controls	6	3	3	3
Public Education and Outreach Events	8	8	8	8
<b>Fire Department</b>				
Average number of structures covered by Fire Fees	46439	42,500	42,700	43,144
Dispatch - # of Incoming Telephone Calls	66000	66,000	64,000	64,000
Fire responses - Unincorporated & Lakeland/Other	3200	3500	3,200	4,371
First responder calls - Unincorporated & Lakeland/Other Municipalities	11650	11,650	9,500	9,916
Response Time - from dispatch to arrival of equipment (minutes)	5:56	5:58	5:58	5:45
Incidence of Structure Fires per 1,000 Population (average per months)	31.9	25.5	25.5	25.5
<b>Fleet Vehicle Replacement</b>				
Vehicles Replaced	N/A	N/A	64	48
Average Age of Fleet Years	17	18	15	12
<b>Fleet Services</b>				
Diesel distribution-gallons	135,386	140,335	130,736	130,800
Gasoline distribution-gallons	573,824	623,986	646,686	650,000
Completed work orders-maintenance	1,360	1,303	1,348	1,400
Completed work orders-repairs	3,362	2,653	2,556	2,600
Mechanic productivity hours	0%	40.2%	40.0%	45.0%
24 hour turnaround service %	0%	51.4%	52.0%	52.0%

**FTE Position Count  
Public Works**

**All Funds**

Fund	Dept	Dept Description	FY13 Budget	FY14 Budget	FY15 Budget	FY16 Budget	FY17 Adopted	FY16-17 Change
<b>GENERAL FUND</b>								
010	3001	Director & Staff - Public Works	2.0	2.0	2.0	2.0	2.0	-
010	3004	Environmental Programs	3.0	3.0	3.0	3.0	3.0	-
010	3014	Agricultural Extension	-	-	-	-	-	-
010	3016	Parks & Grounds Maintenance	10.0	13.0	12.0 <sup>b</sup>	12.0	12.0	-
010	3073	Support Services	124.0	125.0	125.0	139.0 <sup>c</sup>	144.0 <sup>d</sup>	5.0
<b>TOTAL POSITIONS - GENERAL FUND</b>			<b>139.0</b>	<b>143.0<sup>a</sup></b>	<b>142.0</b>	<b>156.0</b>	<b>161.0</b>	<b>5.0</b>
<b>SPECIAL REVENUE FUND</b>								
071	3010	R&B Bridges & Signs	89.0	89.0	89.1	89.1	89.1	-
071	3019	R&B Fleet Services	-	-	-	-	-	-
071	3021	R&B Waste Management	2.0	2.0	2.0	2.0	2.0	-
072	3010	R&B Roadside Operations	-	-	-	-	-	-
093	3004	Stormwater Fees Fund	2.0	2.0	1.9	1.9	1.9	-
<b>TOTAL POSITIONS - SPECIAL REVENUE</b>			<b>93.0</b>	<b>93.0</b>	<b>93.0</b>	<b>93.0</b>	<b>93.0</b>	<b>-</b>
<b>ENTERPRISE FUND - FIRE SERVICES</b>			<b>169.0</b>	<b>169.0</b>	<b>169.0</b>	<b>169.0</b>	<b>169.0</b>	<b>-</b>
<b>INTERNAL SERVICE FUND</b>								
960	3019	Fleet Services	20.0	15.0	15.0	15.0	15.0	-
961	3073	Mail & Print Services	18.0	13.0	13.0	-	-	-
<b>TOTAL POSITIONS - INTERNAL SERVICES</b>			<b>38.0</b>	<b>28.0</b>	<b>28.0</b>	<b>15.0</b>	<b>15.0</b>	<b>-</b>
<b>GRANT FUND</b>			<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>-</b>
<b>TOTAL POSITIONS - ALL FUNDS</b>			<b>444.0</b>	<b>438.0</b>	<b>437.0</b>	<b>438.0</b>	<b>443.0</b>	<b>5.0</b>

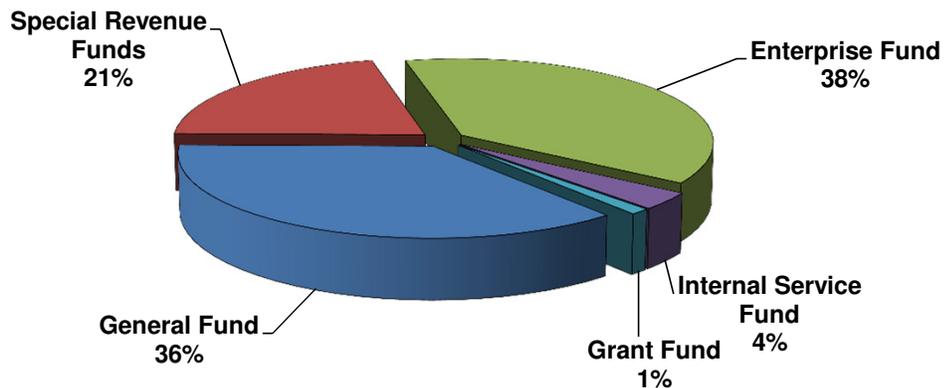
a) FY14 (4) Temp positions converted to permanent status

b) Deleted (1) Laborer position (870147) to fund/reclass other positions

c) Mail & Print Services were moved from Internal Service Fund to General Fund in FY16

d) Five (5) positions were transferred from Juvenile Court to Support Services in FY17

**FTE Positions by Fund**



# DIVISION OF PUBLIC WORKS



# Financial Summary Reports

**Prime Accounts  
Public Works**

**All Funds**

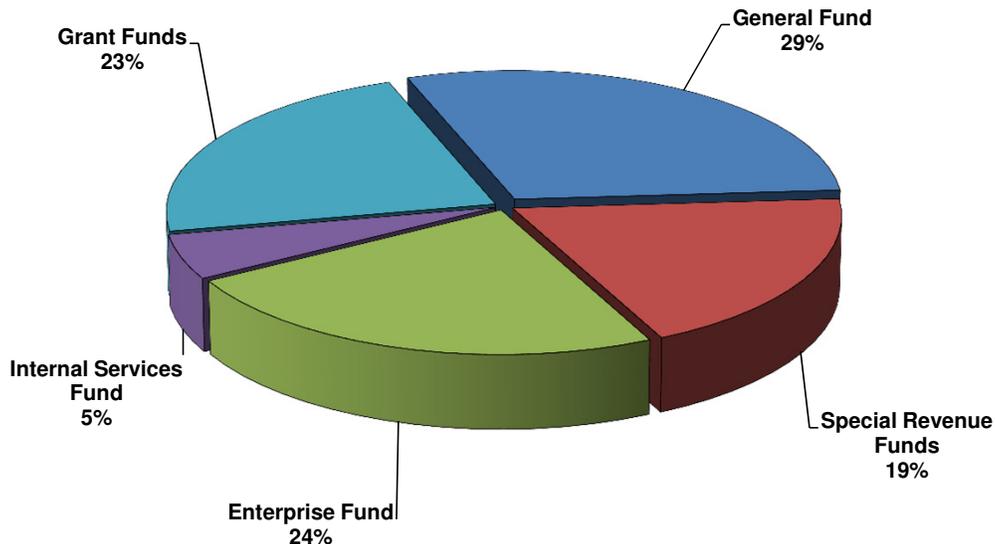
Acct	Description	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Amended	FY17 Adopted
41 - Other Local Taxes		(163,945)	(180,629)	(131,988)	(180,000)	(3,160,000)
43 - Intergovernmental Revenues-State of		(13,253,283)	(13,414,654)	(16,826,133)	(40,003,547)	(25,588,461)
44 - Intergovernmental Revenues-Federal &		(4,175,965)	(2,747,058)	(2,753,662)	(3,264,755)	(2,181,810)
45 - Charges for Services		(7,366,528)	(6,973,021)	(6,314,102)	(5,855,884)	(5,883,923)
46 - Fines, Fees & Permits		(18,708,274)	(19,687,910)	(19,693,807)	(19,573,563)	(20,099,563)
47 - Other Revenue		(319,776)	(323,999)	(642,800)	(682,534)	(2,153,000)
48 - Investment Income		(27,839)	(25,263)	(26,688)	(36,300)	(20,300)
<b>Revenue</b>		<b>(44,015,610)</b>	<b>(43,352,534)</b>	<b>(46,389,180)</b>	<b>(69,596,584)</b>	<b>(59,087,058)</b>
51 - Salaries-Regular Pay		20,327,081	19,628,429	20,470,545	22,347,686	22,808,762
52 - Salaries-Other Compensation		1,827,661	1,458,410	1,606,138	1,962,665	2,079,865
55 - Fringe Benefits		8,239,459	8,370,248	6,672,446	8,330,353	8,687,340
56 - Vacancy Savings		0	0	0	(1,140,335)	(1,052,157)
Salaries & Fringe Benefits		30,394,201	29,457,087	28,749,129	31,500,370	32,523,810
60 - Supplies & Materials		4,661,672	4,771,538	4,300,869	5,507,493	5,665,853
64 - Services & Other Expenses		1,507,607	1,645,576	1,640,730	1,754,321	2,193,959
66 - Professional & Contracted Services		5,819,078	5,037,321	3,752,662	4,567,869	5,142,342
67 - Rent, Utilities & Maintenance		7,118,818	6,867,401	7,286,505	8,904,214	10,320,430
68 - Interfund Services		4,491,862	4,542,150	4,147,723	3,234,174	3,259,402
70 - Capital Asset Acquisitions		5,193,038	5,951,248	11,383,680	41,989,839	22,088,035
79 - Depreciation Expense		(371,858)	280,758	(271,704)	0	0
Operating & Maintenance		28,420,217	29,095,992	32,240,465	65,957,911	48,670,021
80 - Debt Service Expenditure		17,072	9,104	4,792	72,395	0
Debt Services		17,072	9,104	4,792	72,395	0
89 - Affiliated Organizations		575,848	575,848	575,848	575,848	575,848
Affiliated Organizations		575,848	575,848	575,848	575,848	575,848
94 - Other Sources & Uses		(1,198,994)	(1,515,334)	(795,755)	(675,000)	(775,000)
Other Financing Sources		(1,198,994)	(1,515,334)	(795,755)	(675,000)	(775,000)
<b>Expenditures</b>		<b>58,208,343</b>	<b>57,622,697</b>	<b>60,774,479</b>	<b>97,431,524</b>	<b>80,994,679</b>
99 - Planned Use of Fund Balances		0	0	0	(5,840,158)	(1,249,459)
Planned Fund Balance Change		0	0	0	(5,840,158)	(1,249,459)
<b>Planned Fund Balance Change</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>(5,840,158)</b>	<b>(1,249,459)</b>
96 - Operating Transfers In		(1,710,235)	(2,559,114)	(2,625,230)	(4,735,760)	(282,088)
Operating Transfers In		(1,710,235)	(2,559,114)	(2,625,230)	(4,735,760)	(282,088)
98 - Operating Transfers Out		838,523	1,049,653	610,241	348,216	260,871
Operating Transfers Out		838,523	1,049,653	610,241	348,216	260,871
<b>Net Transfers</b>		<b>(871,712)</b>	<b>(1,509,460)</b>	<b>(2,014,989)</b>	<b>(4,387,544)</b>	<b>(21,217)</b>
<b>Public Works Total</b>		<b>13,321,021</b>	<b>12,760,704</b>	<b>12,370,310</b>	<b>17,607,239</b>	<b>20,636,945</b>

**Division Totals by Fund Type  
Public Works Division**

**All Funds**

<i><b>FUND NAME:</b></i>	FY17 SOURCES OF FUNDS			FY17 USES OF FUNDS			NET OPERATIONS	
	REVENUE + OTHER	TRANSFERS IN	FUND BALANCE	EXPENSES	TRANSFERS OUT	FUND BALANCE	NET TOTAL	% of Total
<b>GENERAL FUND</b>								
006 - Orgill Golf Course	(25,000)	-	-	25,000	-	-	-	0%
014 - Landfill Post Closure	-	-	-	112,466	-	-	112,466	0%
010 - General Fund	(3,718,459)	(56,387)	-	24,249,325	50,000	-	20,524,479	29%
<b>TOTAL GENERAL FUND</b>	<b>(3,743,459)</b>	<b>(56,387)</b>	<b>-</b>	<b>24,386,791</b>	<b>50,000</b>	<b>-</b>	<b>20,636,945</b>	<b>30%</b>
<b>SPECIAL REVENUE FUNDS</b>								
071 - Roads & Bridges	(13,440,765)	-	(1,117,028)	14,382,092	175,701	-	-	18%
093 - Stormwater Fee	(720,000)	-	(476,580)	1,196,580	-	-	-	1%
<b>TOTAL SPECIAL REVENUE</b>	<b>(14,160,765)</b>	<b>-</b>	<b>(1,593,608)</b>	<b>15,578,672</b>	<b>175,701</b>	<b>-</b>	<b>-</b>	<b>19%</b>
<b>ENTERPRISE FUND</b>								
954 - Fire Services Fund	(19,606,938)	-	-	19,219,939	-	386,999	-	24%
<b>INTERNAL SERVICE FUNDS</b>								
959 - Fleet Vehicle Replacement	(391,600)	-	-	391,600	-	-	-	0%
960 - Fleet Services	(3,489,971)	-	-	3,489,971	-	-	-	4%
<b>TOTAL INTERNAL SERVICE</b>	<b>(3,881,571)</b>	<b>-</b>	<b>-</b>	<b>3,881,571</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5%</b>
<b>GRANT FUNDS</b>	(18,469,324)	(225,701)	(50,000)	18,702,705	35,170	7,150	-	23%
<b>ALL FUNDS TOTAL</b>	<b>(59,862,058)</b>	<b>(282,088)</b>	<b>(1,643,608)</b>	<b>81,769,679</b>	<b>260,871</b>	<b>394,149</b>	<b>20,636,945</b>	<b>101%</b>

**FY17 Uses by Fund**



*Funding for the operations of Public Works is highly diversified, with revenue sources representing all fund types.*

**Net Expenditures By Department  
Public Works Division**

**All Funds**

<b>Fund Dept</b>	<b>Dept Description</b>		<b>FY13 ACTUAL</b>	<b>FY14 ACTUAL</b>	<b>FY15 ACTUAL</b>	<b>FY16 AMENDED</b>	<b>FY17 ADOPTED</b>
<b>GENERAL FUND</b>							
006	3016 Orgill Golf Course		(12,665)	(3,917)	19,496	-	-
010	3001 Director & Staff		824,422	1,221,007	609,472	413,581	519,576
010	3004 Environmental Programs	1)	155,083	164,630	193,602	269,162	198,811
010	3016 Parks & Grounds Maint	2)	1,463,276	1,797,415	2,274,114	3,176,135	4,048,037
010	3073 Support Services	5)	14,066,604	12,189,114	12,970,027	13,748,361	15,870,521
<b>GENERAL FUND TOTAL</b>			<b>16,496,719</b>	<b>15,368,250</b>	<b>16,066,711</b>	<b>17,607,239</b>	<b>20,636,945</b>
<b>SPECIAL REVENUE FUND</b>							
071	3010 R&B Bridges & Signs		523,609	(1,048,394)	(916,602)	-	1,415
071	3021 R&B Waste Management		8,647	(227)	69	-	(1,415)
093	3004 Stormwater Fees Fund		(377,591)	182,243	(91,917)	-	-
<b>SPECIAL REVENUE FUND TOTAL</b>			<b>154,665</b>	<b>(866,378)</b>	<b>(1,008,450)</b>	<b>-</b>	<b>-</b>
<b>ENTERPRISE FUNDS</b>							
954	3008 Fire Services		80,897	(1,285,728)	(1,506,350)	-	-
<b>ENTERPRISE FUNDS TOTAL</b>			<b>80,897</b>	<b>(1,285,728)</b>	<b>(1,506,350)</b>	<b>-</b>	<b>-</b>
<b>INTERNAL SERVICE FUND</b>							
959	3019 Vehicle Replacement Fund	3)	-	-	2,730	-	-
960	3019 Fleet Services	4)	103,861	190,613	(250,137)	-	-
961	3073 Mail & Print Services	5)	(6,276)	-	(591,383)	-	-
<b>INTERNAL SERVICE FUND TOTAL</b>			<b>97,585</b>	<b>190,613</b>	<b>(838,790)</b>	<b>-</b>	<b>-</b>
<b>GRANT FUNDS TOTAL</b>			<b>(3,508,844)</b>	<b>(646,053)</b>	<b>(342,810)</b>	<b>-</b>	<b>-</b>
<b>PUBLIC WORKS TOTAL</b>			<b>13,321,021</b>	<b>12,760,704</b>	<b>12,370,310</b>	<b>17,607,239</b>	<b>20,636,945</b>

- 1) *DUI Litter Program (3015), Landfill Post Closure (3009), Sewer Maint. (3002) consolidated in FY13*
- 2) *Shelby Farms Conservancy (3013) moved to Parks & Grounds in FY14*
- 3) *Fleet Vehicle Replacement Fund added in FY15 to centralize SCG Fleet Purchases*
- 4) *Service Station (Fleet Services) moved to Internal Service Fund designation in FY13*
- 5) *Mail & Print Services moved from Internal Service Fund to General Fund (Dept 3073 - Support Services) in FY16*

# DIVISION OF PUBLIC WORKS



## Budget Highlights by Fund



**PUBLIC WORKS**  
**FY17 Budget Highlights**

*Tom Needham, Director*

**BUDGETARY ISSUES/TRENDS:**

- The inventory of County owned properties continues to rise due to the quantity of properties taken in tax sales and the reduced demand for the available properties. This has required a continuing increase in funding for property maintenance of the lots.
- Due to the age of many County facilities, building maintenance costs have increased as refurbishment or replacement becomes necessary. This factor will increase long term needs for capital improvement funding in addition to recurring operating repair costs.

**GENERAL FUND**

<b>Public Works</b>	<b>FY15 Actual</b>	<b>FY16 Budget<sup>1</sup></b>	<b>FY17 Adopted</b>	<b>FY16-15 Var</b>
Revenue	(2,451,488)	(3,358,024)	(3,043,459)	314,565
Total Personnel	9,091,511	9,824,463	10,509,469	685,006
O&M <sup>1</sup>	10,188,940	11,703,969	13,877,322	2,173,353
Other Financing Sources	(777,082)	(600,000)	(700,000)	(100,000)
Net Transfers - Grants	14,830	36,830	(6,387)	(43,217)
<b>Net Operations</b>	<b>16,066,711</b>	<b>17,607,238</b>	<b>20,636,945</b>	<b>3,029,707</b>

<sup>1</sup> Adjusted for budget carried forward from FY15 for \$99,533

<b>FTE Count</b>	<b>142</b>	<b>155</b>	<b>160</b>	<b>5.0</b>
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**CHANGES TO MAJOR CATEGORIES**

- **Revenue:** Memphis Cost Reimbursements decline of \$200,000 reflects moving the City Police from 201 Poplar to the former State building. This revenue source has been prorated for FY17, but a larger impact will be experienced in FY18.
- **Personnel:** increase reflects the salary raise and fringe rate increases.
- **FTE changes:**
  - FY16 (+14) includes 13 positions transferred to Support Services from the Mail & Print Fund and 1 position from HR for Land Bank support.
  - FY17 (+5) reflects transfer of 5 positions from Juvenile Court to Support Services for building maintenance.
- **O&M:** increase includes an additional \$1.3 million for maintenance of tax properties and blight abatement efforts and the transfer of \$624,000 from Juvenile Court to Support Services for building maintenance.
- Annual payment to Shelby Farms Conservancy of \$575,848 is included in the O&M category as an “**Affiliated Organization.**”
- No **Increase Requests** were submitted to Commission for consideration.

**OTHER FUNDS:**

In addition to the General Fund, the Public Works Division includes four other fund types: Enterprise (Fire), Special Revenue (Roads & Bridges; Stormwater), Internal Services (Fleet Replacement and Service), & Grants. These summaries are provided on subsequent pages.

**Prime Accounts  
Public Works**

**General Fund**

<b>Acct</b>	<b>Description</b>	<b>FY13 Actual</b>	<b>FY14 Actual</b>	<b>FY15 Actual</b>	<b>FY16 Amended</b>	<b>FY17 Adopted</b>
44 - Intergovernmental Revenues-Federal &		(1,425,832)	(1,391,878)	(1,369,570)	(1,400,000)	(1,200,000)
45 - Charges for Services		(443,982)	(371,341)	(354,195)	(1,226,024)	(1,071,459)
46 - Fines, Fees & Permits		(502,835)	(639,101)	(600,401)	(615,000)	(650,000)
47 - Other Revenue		(134,579)	(134,630)	(127,144)	(117,000)	(122,000)
48 - Investment Income		(273)	(287)	(179)	0	0
<b>Revenue</b>		<b>(2,507,501)</b>	<b>(2,537,237)</b>	<b>(2,451,488)</b>	<b>(3,358,024)</b>	<b>(3,043,459)</b>
51 - Salaries-Regular Pay		6,502,008	6,200,047	6,439,195	7,401,526	7,809,400
52 - Salaries-Other Compensation		76,235	54,317	61,200	155,211	165,211
55 - Fringe Benefits		2,362,291	2,548,293	2,591,116	2,747,995	2,993,948
56 - Vacancy Savings		0	0	0	(480,268)	(459,090)
Salaries & Fringe Benefits		8,940,535	8,802,657	9,091,511	9,824,463	10,509,469
60 - Supplies & Materials		955,212	852,035	953,547	1,246,158	1,275,458
64 - Services & Other Expenses		103,542	132,833	143,787	1,400,429	1,844,163
66 - Professional & Contracted Services		368,707	192,838	259,764	184,414	423,104
67 - Rent, Utilities & Maintenance		6,310,944	6,274,771	6,530,281	7,992,883	9,556,719
68 - Interfund Services		1,883,509	1,791,305	1,563,451	(17,640)	117,630
70 - Capital Asset Acquisitions		266,755	73,421	162,262	421,410	84,400
Operating & Maintenance		9,888,669	9,317,203	9,613,092	11,227,654	13,301,474
89 - Affiliated Organizations		575,848	575,848	575,848	575,848	575,848
Affiliated Organizations		575,848	575,848	575,848	575,848	575,848
94 - Other Sources & Uses		(593,813)	(1,407,889)	(777,082)	(600,000)	(700,000)
Other Financing Sources		(593,813)	(1,407,889)	(777,082)	(600,000)	(700,000)
<b>Expenditures</b>		<b>18,811,238</b>	<b>17,287,819</b>	<b>18,503,369</b>	<b>21,027,966</b>	<b>23,686,791</b>
99 - Planned Use of Fund Balances		0	0	0	(99,533)	0
Planned Fund Balance Change		0	0	0	(99,533)	0
<b>Planned Fund Balance Change</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>(99,533)</b>	<b>0</b>
96 - Operating Transfers In		(36,508)	(35,170)	(35,170)	(35,170)	(56,387)
Operating Transfers In		(36,508)	(35,170)	(35,170)	(35,170)	(56,387)
98 - Operating Transfers Out		229,490	652,839	50,000	72,000	50,000
Operating Transfers Out		229,490	652,839	50,000	72,000	50,000
<b>Net Transfers</b>		<b>192,982</b>	<b>617,669</b>	<b>14,830</b>	<b>36,830</b>	<b>(6,387)</b>
<b>Public Works Total</b>		<b>16,496,719</b>	<b>15,368,250</b>	<b>16,066,711</b>	<b>17,607,239</b>	<b>20,636,945</b>



**FY17 Budget Highlights**

**SPECIAL REVENUE FUNDS**

**ROADS & BRIDGES FUND 071:**

- Revenues from the state gas tax program have been declining with the improved fuel efficiency in our vehicles and growth of hybrid and electrical cars and the continuing trend toward alternative modes of transportation such as bicycles. Shelby County roadways are deteriorating with insufficient funds for proper maintenance.
- Transfer of \$3 million in Local Sales Tax revenue from Debt Service will assist in the improvement of the road repaving cycle from a 40-year current cycle to a 20-year cycle within 10 years.

<b>ROADS &amp; BRIDGES FUND</b>	<b>FY15 Actual</b>	<b>FY16 Budget<sup>1</sup></b>	<b>FY17 Adopted</b>	<b>FY17-16 Var</b>
Revenue	(10,049,060)	(10,235,472)	(13,420,765)	(3,185,293)
Total Personnel	5,290,935	5,572,384	5,776,424	204,040
O&M <sup>1</sup>	3,331,032	5,794,848	8,605,668	2,810,820
Other Financing Sources	(5,500)	(20,000)	(20,000)	-
Use of Fund Balance	-	(1,330,350)	(1,117,028)	213,322
Net Transfers to Grants	516,060	218,590	175,701	(42,889)
<b>Net</b>	<b>(916,533)</b>	<b>-</b>	<b>-</b>	<b>-</b>

<sup>1</sup> FY16 adjusted for carry-forwards by \$298,683

<b>FTE Count</b>	<b>91.1</b>	<b>91.1</b>	<b>91.1</b>	<b>-</b>
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- Increase to Total Personnel reflects the salary raise and fringe rate increases.
- FTE count unchanged
- O&M budget increase of \$2.8 million reflects increase for road paving (as noted above)
- Fund Balance = \$7 million; FY17 Planned Use of Fund Balance is \$1.1 million.

**STORMWATER FUND 093:**

Revenues for the Shelby County Storm Water Program are assessed through a monthly fee of \$4.02 added to MLGW utility bills. Funds are used to improve storm water drainage and the discharge of pollutants into the receiving waters.

<b>STORMWATER</b>	<b>FY15 Actual</b>	<b>FY16 Budget<sup>1</sup></b>	<b>FY17 Adopted</b>	<b>FY17-16 Var</b>
Revenue	(751,485)	(725,000)	(720,000)	5,000
Total Personnel	168,142	186,997	189,696	2,699
O&M <sup>1</sup>	491,426	1,006,884	1,006,884	-
Use of Fund Balance*	-	(468,881)	(476,580)	(7,699)
Net Transfers	-	-	-	-
<b>Net</b>	<b>(91,917)</b>	<b>-</b>	<b>-</b>	<b>-</b>

<sup>1</sup> adjusted for carry-forwards by \$156,076

<b>FTE Count</b>	<b>1.9</b>	<b>1.9</b>	<b>1.9</b>	<b>-</b>
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- Increase to Total Personnel of 2% and fringes; no changes to FTE(s) and O&M.
- FY17 Planned Use of Fund Balance is \$477K; Fund Balance is \$1.5 million.

**Prime Accounts  
Public Works**

**Special Revenue Fund**

<b>Acct</b>	<b>Description</b>	<b>FY13 Actual</b>	<b>FY14 Actual</b>	<b>FY15 Actual</b>	<b>FY16 Amended</b>	<b>FY17 Adopted</b>
41 - Other Local Taxes		(163,945)	(180,629)	(131,988)	(180,000)	(3,160,000)
43 - Intergovernmental Revenues-State of		(9,192,666)	(9,287,263)	(9,396,715)	(9,375,000)	(9,375,000)
44 - Intergovernmental Revenues-Federal &		(116,256)	(61,706)	(13,431)	0	0
45 - Charges for Services		(522,720)	(682,969)	(479,852)	(617,472)	(829,765)
46 - Fines, Fees & Permits		(805,906)	(765,438)	(748,334)	(758,000)	(756,000)
47 - Other Revenue		(2,123)	(18,898)	(9,497)	0	0
48 - Investment Income		(22,682)	(21,331)	(20,729)	(30,000)	(20,000)
<b>Revenue</b>		<b>(10,826,299)</b>	<b>(11,018,234)</b>	<b>(10,800,545)</b>	<b>(10,960,472)</b>	<b>(14,140,765)</b>
51 - Salaries-Regular Pay		3,786,353	3,777,630	3,884,351	4,137,345	4,227,348
52 - Salaries-Other Compensation		39,182	60,692	74,581	238,540	238,539
55 - Fringe Benefits		1,455,192	1,562,626	1,500,145	1,476,563	1,593,300
56 - Vacancy Savings		0	0	0	(93,067)	(93,067)
Salaries & Fringe Benefits		5,280,726	5,400,949	5,459,077	5,759,381	5,966,120
60 - Supplies & Materials		523,275	701,371	641,359	1,483,547	1,721,692
64 - Services & Other Expenses		131,045	147,858	139,011	173,705	177,720
66 - Professional & Contracted Services		171,748	660,098	495,272	491,606	538,519
67 - Rent, Utilities & Maintenance		102,526	108,998	111,991	265,185	240,185
68 - Interfund Services		1,625,997	1,649,108	1,437,952	1,982,250	1,843,936
70 - Capital Asset Acquisitions		3,475,063	1,204,512	996,873	2,860,198	5,090,500
Operating & Maintenance		6,029,654	4,471,946	3,822,458	7,256,491	9,612,552
94 - Other Sources & Uses		(5,800)	(82,684)	(5,500)	(20,000)	(20,000)
Other Financing Sources		(5,800)	(82,684)	(5,500)	(20,000)	(20,000)
<b>Expenditures</b>		<b>11,304,580</b>	<b>9,790,211</b>	<b>9,276,035</b>	<b>12,995,872</b>	<b>15,558,672</b>
99 - Planned Use of Fund Balances		0	0	0	(2,253,990)	(1,593,608)
Planned Fund Balance Change		0	0	0	(2,253,990)	(1,593,608)
<b>Planned Fund Balance Change</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,253,990)</b>	<b>(1,593,608)</b>
96 - Operating Transfers In		(669,496)	0	(9,011)	0	0
Operating Transfers In		(669,496)	0	(9,011)	0	0
98 - Operating Transfers Out		345,880	361,644	525,071	218,590	175,701
Operating Transfers Out		345,880	361,644	525,071	218,590	175,701
<b>Net Transfers</b>		<b>(323,616)</b>	<b>361,644</b>	<b>516,061</b>	<b>218,590</b>	<b>175,701</b>
<b>Public Works Total</b>		<b>154,665</b>	<b>(866,378)</b>	<b>(1,008,450)</b>	<b>0</b>	<b>0</b>



**PUBLIC WORKS**  
**FY17 Budget Highlights**

*Tom Needham, Director*

**ENTERPRISE FUND - FIRE 954**

**BUDGETARY ISSUES/TRENDS:**

The Shelby County Fire Department operates as an Enterprise Fund that is primarily supported by fire protection fees from services provided and inspections performed. Shelby County Fire Department aims to ensure the latest certifications including all levels of firefighting, emergency medical care, hazardous materials waste management, and rescue are provided to personnel. The Fire Department covers more than 300 square miles of unincorporated area that includes over 42,700 commercial and residential structures and 152,000 citizens.

<b>FIRE FUND</b>	<b>FY15 Actual</b>	<b>FY16 Amended<sup>1</sup></b>	<b>FY17 Adopted</b>	<b>FY17-16 Var</b>
Revenue	(19,242,403)	(19,062,676)	(19,551,938)	(489,262)
Total Personnel	13,177,914	14,168,263	14,672,283	504,020
O&M <sup>1,2</sup>	4,567,639	4,700,682	4,492,656	(208,026)
Contribution to Fund Balance	-	193,731	386,999	193,268
Transfers	(9,501)	-	-	-
<b>Net</b>	<b>(1,506,351)</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>FTE Count</b>	<b>169</b>	<b>169</b>	<b>169</b>	<b>-</b>
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<sup>1</sup> Adjusted for carry-forwards (FY15 CFE in of \$2M in O&M removed from FY16 budget)

<sup>2</sup> Includes Other Financing Sources and Capital Lease cost

**CHANGES TO MAJOR CATEGORIES**

- Revenue increase of \$489,000 from Fire Protection Fees related to acquiring response area and a fire station from the City of Millington. The City of Millington previously provided this service on behalf Shelby County for a fee.
- Total Personnel increase reflects the 2% salary raise and fringe rate increases.
- FTE count unchanged at 169 positions.
- O&M budget decrease of \$208,000 reflects the decrease in contracted fire services through the City of Millington (as noted above).
- FY17 Contribution to Fund Balance = \$387,000 (revenue exceeds expenses)
- Fund Balance = \$1.8 million (excludes OPEB and Pension liability)

**Prime Accounts  
Public Works**

**954 - Fire Services Fund**

<b>Acct</b>	<b>Description</b>	<b>FY13 Actual</b>	<b>FY14 Actual</b>	<b>FY15 Actual</b>	<b>FY16 Amended</b>	<b>FY17 Adopted</b>
43 - Intergovernmental Revenues-State of		(77,400)	(84,000)	(75,434)	(75,000)	(75,000)
44 - Intergovernmental Revenues-Federal &		(1,569,776)	(789,436)	(822,761)	(850,000)	(860,810)
45 - Charges for Services		0	(78,486)	(78,486)	(18,508)	(23,128)
46 - Fines, Fees & Permits		(17,293,709)	(18,221,250)	(18,250,769)	(18,082,000)	(18,575,000)
47 - Other Revenue		(58,986)	(29,329)	(10,659)	(31,168)	(18,000)
48 - Investment Income		(2,284)	(2,269)	(4,294)	(6,000)	0
<b>Revenue</b>		<b>(19,002,155)</b>	<b>(19,204,769)</b>	<b>(19,242,403)</b>	<b>(19,062,676)</b>	<b>(19,551,938)</b>
51 - Salaries-Regular Pay		8,493,001	8,350,772	8,971,040	9,518,870	9,740,720
52 - Salaries-Other Compensation		1,702,285	1,331,014	1,450,303	1,545,033	1,652,233
55 - Fringe Benefits		3,746,940	3,701,002	2,756,571	3,621,361	3,729,330
56 - Vacancy Savings		0	0	0	(517,000)	(450,000)
Salaries & Fringe Benefits		13,942,225	13,382,789	13,177,914	14,168,263	14,672,283
60 - Supplies & Materials		249,149	369,360	391,354	410,003	370,000
64 - Services & Other Expenses		122,866	91,788	108,181	138,900	139,900
66 - Professional & Contracted Services		3,834,143	2,493,185	2,450,332	2,278,250	1,953,250
67 - Rent, Utilities & Maintenance		217,428	235,333	278,508	394,400	306,000
68 - Interfund Services		922,421	1,042,324	1,087,797	1,210,234	1,238,506
70 - Capital Asset Acquisitions		658,965	28,057	184,469	2,289,919	540,000
79 - Depreciation Expense		(387,568)	274,351	82,457	0	0
Operating & Maintenance		5,617,405	4,534,398	4,583,097	6,721,706	4,547,656
80 - Debt Service Expenditure		17,072	9,104	4,792	72,395	0
Debt Services		17,072	9,104	4,792	72,395	0
94 - Other Sources & Uses		(457,200)	(7,250)	(20,250)	(55,000)	(55,000)
Other Financing Sources		(457,200)	(7,250)	(20,250)	(55,000)	(55,000)
<b>Expenditures</b>		<b>19,119,502</b>	<b>17,919,041</b>	<b>17,745,553</b>	<b>20,907,364</b>	<b>19,164,939</b>
99 - Planned Use of Fund Balances		0	0	0	(1,844,688)	386,999
Planned Fund Balance Change		0	0	0	(1,844,688)	386,999
<b>Planned Fund Balance Change</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,844,688)</b>	<b>386,999</b>
96 - Operating Transfers In		(64,433)	0	(9,501)	0	0
Operating Transfers In		(64,433)	0	(9,501)	0	0
98 - Operating Transfers Out		27,983	0	0	0	0
Operating Transfers Out		27,983	0	0	0	0
<b>Net Transfers</b>		<b>(36,450)</b>	<b>0</b>	<b>(9,501)</b>	<b>0</b>	<b>0</b>
<b>Public Works Total</b>		<b>80,897</b>	<b>(1,285,728)</b>	<b>(1,506,350)</b>	<b>0</b>	<b>0</b>



**PUBLIC WORKS**  
**FY17 Budget Highlights**

Tom Needham, Director

**INTERNAL SERVICE FUNDS**

**FLEET REPLACEMENT - Fund 959**

The Fleet Vehicle Replacement Fund provides an orderly system for purchasing and funding a standardized fleet of Shelby County vehicles to promote cost effective fleet management through efficient vehicle acquisition, replacement, operation, maintenance, and repair. The goal of this replacement program is to lower the overall cost of vehicle maintenance by replacing all vehicles aged ten (10) years or older by 2017.

<b>Fleet Replacement Fund</b>	<b>FY15 Actual</b>	<b>FY16 Budget<sup>1</sup></b>	<b>FY17 Adopted</b>	<b>FY17-16 Var</b>
Revenue	-	(317,304)	(391,600)	(74,296)
O&M <sup>1</sup>	2,730	1,531,286	391,600	(1,139,686)
Use of Fund Balance	-	(1,213,982)	-	1,213,982
<b>Net</b>	<b>2,730</b>	<b>-</b>	<b>-</b>	<b>-</b>

<sup>1</sup> Adjusted for budget carried forward from FY15 for \$141,789

- Revenue represents annual billings to participating departments.
- O&M budget decreased \$1.1 million to adjust for use of Fund Balance and align with the expenditure budgets for Fleet Replacement participants.
- Fund Balance = \$2.2 million. Use of additional fund balance will be appropriated by resolution as necessary for purchase contracts.

**FLEET SERVICES - Fund 960**

The Fleet Services Department operates as an internal service fund to provide maintenance for all vehicles and equipment that currently comprise the Shelby County Government fleet.

<b>Fleet Services</b>	<b>FY15 Actual</b>	<b>FY16 Budget</b>	<b>FY17 Adopted</b>	<b>FY17-16 Var</b>
Revenue	(3,254,265)	(3,598,576)	(3,489,971)	108,605
Salaries	693,835	963,473	957,997	(5,476)
O&M	2,310,294	2,635,103	2,531,974	(103,129)
<b>Net</b>	<b>(250,136)</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>FTE Count</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>-</b>
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- Revenue represents billings to departments served.
- Salaries = 27% of budget; O&M = 73% of budget
- FTE Count unchanged at 15 positons

**Prime Accounts  
Public Works**

**Internal Service Fund**

<b>Acct</b>	<b>Description</b>	<b>FY13 Actual</b>	<b>FY14 Actual</b>	<b>FY15 Actual</b>	<b>FY16 Amended</b>	<b>FY17 Adopted</b>
45 -	Charges for Services	(6,309,851)	(5,750,816)	(5,236,178)	(3,915,880)	(3,881,571)
47 -	Other Revenue	0	(344)	(3,745)	0	0
	<b>Revenue</b>	<b>(6,309,851)</b>	<b>(5,751,160)</b>	<b>(5,239,923)</b>	<b>(3,915,880)</b>	<b>(3,881,571)</b>
51 -	Salaries-Regular Pay	1,323,864	1,069,826	847,974	710,426	724,636
52 -	Salaries-Other Compensation	9,823	12,387	19,959	19,430	19,430
55 -	Fringe Benefits	597,385	468,030	(302,096)	283,617	263,931
56 -	Vacancy Savings	0	0	0	(50,000)	(50,000)
	Salaries & Fringe Benefits	1,931,073	1,550,242	565,837	963,473	957,997
60 -	Supplies & Materials	2,913,865	2,828,109	2,297,652	2,331,648	2,271,769
64 -	Services & Other Expenses	1,147,107	1,267,457	1,222,032	14,115	11,365
66 -	Professional & Contracted Services	19,255	17,900	15,770	28,705	19,206
67 -	Rent, Utilities & Maintenance	479,315	245,456	335,515	215,755	184,755
68 -	Interfund Services	43,292	43,713	43,753	44,880	44,880
70 -	Capital Asset Acquisitions	0	0	364,169	1,673,075	391,600
79 -	Depreciation Expense	15,709	6,407	(354,161)	0	0
	Operating & Maintenance	4,618,544	4,409,041	3,924,731	4,308,178	2,923,574
94 -	Other Sources & Uses	(142,181)	(17,511)	7,077	0	0
	Other Financing Sources	(142,181)	(17,511)	7,077	0	0
	<b>Expenditures</b>	<b>6,407,436</b>	<b>5,941,772</b>	<b>4,497,644</b>	<b>5,271,651</b>	<b>3,881,571</b>
99 -	Planned Use of Fund Balances	0	0	0	(1,355,771)	0
	Planned Fund Balance Change	0	0	0	(1,355,771)	0
	<b>Planned Fund Balance Change</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,355,771)</b>	<b>0</b>
96 -	Operating Transfers In	0	0	(96,511)	0	0
	Operating Transfers In	0	0	(96,511)	0	0
	<b>Net Transfers</b>	<b>0</b>	<b>0</b>	<b>(96,511)</b>	<b>0</b>	<b>0</b>
	<b>Public Works Total</b>	<b>97,585</b>	<b>190,613</b>	<b>(838,790)</b>	<b>0</b>	<b>0</b>

The Division of Public Works administers several grants in the areas of:

**Environmental Programs Department**

- **Household Hazardous Waste** - The HHW facility collects materials generated in residential homes that are toxic, ignitable, corrosive or reactive to prevent these hazardous materials from contaminating the environment, specifically our drinking water, and to promote proper waste management. Shelby County, a sub-contractor as the grant is awarded to the City of Memphis, is in charge of daily operations for this facility for all residential citizens.
- **Chickasaw Basin Authority** - The grant provides funding to the Chickasaw Basin Authority whose function is watershed management for Shelby County and portions of surrounding counties. The Authority was established by the State of Tennessee.

**Roads & Bridges Department**

- The **State Aid Program** provides funds to Shelby County for the improvement or rehabilitation of roads on the State Aid System. The types of qualifying work include the planning, engineering, right-of-way acquisition, grading, drainage, bridge construction, and pavement upgrades or rehabilitation.
- **STP** - The Surface Transportation Program (STP) is a federally funded grant program to provide funds to local agencies for transportation projects.
- **TDOT Roadside Litter Grant** - The goal and objective of the Tennessee Department of Transportation (TDOT) Roadside Litter Grant is to educate the public, business, government, media and schools about litter reduction and to keep Shelby County clean and “green”, and remove and dispose litter and debris from County, State and Interstate roadsides.
- **CMAQ Intersection Improvement Projects** - The Congestion Mitigation Air Quality (CMAQ) Program provides intersection improvements that alleviate traffic delays resulting in a reduction of vehicle emissions (100% federal funds). The **CMAQ Greenline Extension** is under the CMAQ Program and provides funding to extend the Shelby Farms Greenline from its current terminus at Shelby Farms Park east to the “old” Cordova Train Depot.

**Support Services Department**

- **Waste Tire Program** - State of Tennessee Grant for the provision of optimizing waste tire in defraying the excessive costs associated with locating, collecting and properly disposing of waste tires.

# Prime Accounts Public Works

# Grant Funds

Acct	Description	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Amended	FY17 Adopted
43 - Intergovernmental Revenues-State of		(3,983,216)	(4,043,390)	(7,353,984)	(30,553,547)	(16,138,461)
44 - Intergovernmental Revenues-Federal &		(1,064,100)	(504,038)	(547,900)	(1,014,755)	(121,000)
45 - Charges for Services		(89,976)	(89,410)	(165,392)	(78,000)	(78,000)
46 - Fines, Fees & Permits		(105,824)	(62,121)	(94,303)	(118,563)	(118,563)
47 - Other Revenue		(124,088)	(140,799)	(491,756)	(534,366)	(2,013,000)
48 - Investment Income		(2,600)	(1,376)	(1,486)	(300)	(300)
<b>Revenue</b>		<b>(5,369,805)</b>	<b>(4,841,134)</b>	<b>(8,654,821)</b>	<b>(32,299,531)</b>	<b>(18,469,324)</b>
51 - Salaries-Regular Pay		221,856	230,154	327,986	579,520	306,658
52 - Salaries-Other Compensation		136	0	95	4,452	4,452
55 - Fringe Benefits		77,651	90,296	126,710	200,817	106,831
Salaries & Fringe Benefits		299,642	320,450	454,790	784,789	417,941
60 - Supplies & Materials		20,170	20,664	16,957	36,137	26,934
64 - Services & Other Expenses		3,047	5,639	27,719	27,172	20,811
66 - Professional & Contracted Services		1,425,225	1,673,302	531,524	1,584,894	2,208,263
67 - Rent, Utilities & Maintenance		8,606	2,843	30,211	35,991	32,771
68 - Interfund Services		16,643	15,699	14,768	14,450	14,450
70 - Capital Asset Acquisitions		792,255	4,645,257	9,675,908	34,745,237	15,981,535
Operating & Maintenance		2,265,946	6,363,404	10,297,088	36,443,882	18,284,765
<b>Expenditures</b>		<b>2,565,588</b>	<b>6,683,854</b>	<b>10,751,878</b>	<b>37,228,671</b>	<b>18,702,705</b>
99 - Planned Use of Fund Balances		0	0	0	(286,176)	(42,850)
Planned Fund Balance Change		0	0	0	(286,176)	(42,850)
<b>Planned Fund Balance Change</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>(286,176)</b>	<b>(42,850)</b>
96 - Operating Transfers In		(939,797)	(2,523,944)	(2,475,037)	(4,700,590)	(225,701)
Operating Transfers In		(939,797)	(2,523,944)	(2,475,037)	(4,700,590)	(225,701)
98 - Operating Transfers Out		235,170	35,170	35,170	57,626	35,170
Operating Transfers Out		235,170	35,170	35,170	57,626	35,170
<b>Net Transfers</b>		<b>(704,627)</b>	<b>(2,488,774)</b>	<b>(2,439,867)</b>	<b>(4,642,964)</b>	<b>(190,531)</b>
<b>Public Works Total</b>		<b>(3,508,844)</b>	<b>(646,053)</b>	<b>(342,810)</b>	<b>0</b>	<b>0</b>

**Grant Program Detail for FY17**

**Public Works**

<u>FUND</u>	<u>GRANT PROGRAM</u>	<u>AMOUNT</u>
	<b><u>Department 3004: Environmental Programs</u></b>	
726	Household Hazardous Waste	\$ 219,000
863	Chickasaw Basin Authority	2,078,300
	<b>Department Total</b>	<b><u>\$ 2,297,300</u></b>
	<b><u>Department 3010: Roads &amp; Bridges</u></b>	
660	660 - Roadside Grant	\$ 230,700
698	698 - CMAQ	13,000,000
766	766 - State Aid Road & Bridge Maintenance	1,871,818
804	804 - STP Resurface Raleigh LaGrange	187,500
808	808 - STP Resurface Macon Houston Levee to Pisgah	225,000
	<b>Department Total</b>	<b><u>\$ 15,515,018</u></b>
	<b><u>Department 3073: Support Services</u></b>	
724	Waste Tire Program	\$ 657,006
	<b>Department Total</b>	<b><u>\$ 657,006</u></b>
	<b>DIVISION TOTAL</b>	<b><u>\$ 18,469,324</u></b>

*CMAQ = Congestion Management Air Quality  
 STP = Surface Transportation Program*