

MISSION

To protect, promote and improve the health and environment of all Shelby County residents.



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	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
REVENUES	(15,569,514)	(16,456,895)	(16,771,298)	(8,559,913)	(17,076,940)	(18,674,403)
EXPENDITURES	26,439,707	27,568,263	28,090,754	12,142,533	28,119,134	29,715,737
NET OPERATIONS	10,870,193	11,111,368	11,319,456	3,582,620	11,042,194	11,041,334



ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
4210	REIMB & GRANTS - MPHS	(10,330,164)	(11,027,453)	(11,334,348)	(5,898,350)	(11,081,897)	(11,042,194)
4220	FEES & PERMITS	(3,476,973)	(3,541,787)	(3,453,045)	(1,681,271)	(3,146,343)	(4,726,003)
4252	EXPENSE RECOVERIES	(434,797)	(664,591)	(504,350)	(92,369)	(718,892)	(757,160)
4257	OUTSIDE SALES	(669)	(234)	(420)	(378)	(500)	(500)
4258	OVER/SHORT	319	(5)	78	20	(100)	(100)
4259	PRIVATE DONOR GRANTS	(15,089)	(19,155)	(15,000)	(500)	(20,000)	(20,000)
4260	RENTAL INCOME	(89,868)	(106,184)	(98,016)	(40,840)	(98,016)	(98,016)
	LOCAL REVENUE	(14,347,241)	(15,359,409)	(15,405,101)	(7,713,688)	(15,065,748)	(16,643,973)
4340	STATE REIMBURSEMENT	(412,942)	(553,290)	(665,574)	(689,815)	(1,027,442)	(1,047,790)
	STATE REVENUE	(412,942)	(553,290)	(665,574)	(689,815)	(1,027,442)	(1,047,790)
4560	MEDICARE B PHYSICIAN	(32,270)	(10,489)	-	-	(21,500)	(20,000)
4581	TENNCARE REVENUE	(776,601)	(471,716)	(700,092)	(156,410)	(961,250)	(961,640)
	PATIENT SERVICE REVENUE	(808,871)	(482,205)	(700,092)	(156,410)	(982,750)	(981,640)
4723	MISCELLANEOUS INCOME	(460)	(61,991)	(531)	-	(1,000)	(1,000)
	OTHER REVENUE	(460)	(61,991)	(531)	-	(1,000)	(1,000)
5102	SALARIES & LABOR	9,678,364	9,512,323	8,730,092	4,273,770	9,139,492	9,691,478
5111	SALARY & FRINGE REIMB	1,803,505	2,421,207	1,803,504	1,000,000	2,000,000	2,477,386
5130	SALARY CHANGES	-	-	-	-	-	433,535
5135	LAPSE TIME RESTRICTION	-	-	-	-	(298,500)	(300,014)
	SALARIES	11,481,869	11,933,530	10,533,596	5,273,770	10,840,992	12,302,385
5151	OVERTIME/HOLIDAY PAY	-	-	88,169	24,998	16,500	16,500
5154	OVERTIME	53,680	87,507	78,123	64,708	108,125	94,310
5166	LONGEVITY	2,931	2,865	2,818	2,794	5,650	6,015
5169	SHIFT DIFFERENTIAL	14,778	14,653	6,306	6,521	16,740	16,740
5181	RETIREMENT/SICK PAY	71,369	34,395	26,779	16,467	28,860	-
5187	CONTRACT LABOR	-	-	38,488	10,617	-	-

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ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	OTHER COMPENSATION	142,758	139,420	240,683	126,105	175,875	133,565
5510	RETIREMENT SYSTEM CO A	832,709	690,315	915,611	522,482	1,145,215	1,276,844
5515	FICA	26,206	32,073	26,725	15,892	10,909	15,324
5516	MEDICARE COVERAGE - MQFE	71,492	68,572	66,708	35,464	114,347	138,494
5520	GROUP LIFE INSURANCE	61,966	62,066	58,984	29,682	54,844	58,878
5540	BLUE CROSS PPO INSURANCE	306,460	268,070	157,512	76,922	169,526	157,257
5543	CIGNA INSURANCE	473,418	565,653	787,728	420,143	918,452	1,026,848
5560	LONG TERM DISABILITY	-	42,427	39,506	21,944	49,920	54,724
5579	FRINGE BENEFITS ALLOCATION	-	-	-	-	-	1,017
5591	OJI EXPENSE	95,121	88,232	135,922	65,719	127,788	150,220
5592	UNEMPLOYMENT COMP	23,781	22,054	19,419	13,995	27,386	31,887
	FRINGE BENEFITS	1,891,153	1,839,462	2,208,115	1,202,243	2,618,387	2,911,493
6002	AGRICULTURAL SUPPLIES	-	-	396	-	-	-
6004	AMMUNITION	-	-	-	-	300	300
6006	APPAREL-EMPLOYEES	11,124	13,641	12,886	6,375	27,223	27,990
6008	APPAREL-PRISONERS/PATIENT	-	-	-	-	1,000	1,000
6012	COPY MACHINE SUPPLIES	-	-	-	-	725	925
6014	CUSTODIAL SUPPLIES	30,535	45,248	32,079	15,228	37,711	37,256
6016	DATA PROCESSING SUPPLIES	56,147	74,163	76,187	19,303	94,363	89,478
6020	DRUG PURCHASES	359,814	270,474	363,329	165,659	490,031	480,118
6024	EMPLOYEE RECOGNITION PROG	236	896	95	-	2,700	6,450
6026	EXPENDABLE FURN & EQUIP	98,408	126,088	63,460	18,635	81,194	74,710
6028	FOOD & FEED PURCHASES	7,493	3,149	7,014	670	20,220	4,337
6034	INSECTICIDES	1,108	53,681	147,228	-	37,726	173,959
6036	INVENTORY PURCHASES	6,291	22,218	117,443	1,685	100,000	100,000
6038	KITCHEN & DINING SUPPLIES	295	-	1,195	-	100	100
6042	MATERIALS & SUPPLIES	26,805	53,534	39,809	16,490	48,414	44,940
6046	MEDICAL SUPPLIES	213,994	92,561	160,952	50,046	327,854	284,619
6048	MEMBERSHIP, PUBS & DUES	9,508	13,388	8,748	2,183	19,578	17,922
6052	OFFICE SUPPLIES	63,815	58,571	70,113	41,211	80,383	76,892
6054	PAPER PRODUCTS	6,559	9,104	7,313	4,894	20,381	21,136
6056	PARTS PURCHASES	1,119	1,215	2,717	1,511	5,430	5,430
6060	PETROLEUM PRODUCTS	-	-	13	-	205	205

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ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
6062	PETROLEUM SERVICES	50,718	65,993	43,369	537	-	-
6064	PHOTO, MAPS & BLUEPRINTS	2,949	4,093	1,354	467	6,315	4,990
6068	POSTAGE	562	1,518	552	937	1,331	1,430
6070	POSTAL SERVICES	84,434	78,394	71,434	31,732	65,763	69,405
6072	SAFETY SUPPLIES	4,491	5,576	2,292	32	11,648	10,048
6078	TIRES & TIRE REPAIR	440	-	-	-	7,910	6,880
	SUPPLIES	1,036,845	993,505	1,229,978	377,595	1,488,505	1,540,520
6401	ADMINISTRATIVE EXPENSES	-	3,900	-	-	-	-
6404	ADVERTISING	2,545	21,438	1,331	625	15,623	15,983
6413	COPY - DUPLICATING	30,153	26,727	20,383	(320)	28,429	29,150
6416	DATA PROCESSING SERVICES	-	-	-	102	4,000	2,000
6419	EDUCATION & TRAINING EXP	26,102	15,509	9,459	7,016	21,373	29,857
6428	FREIGHT & STORAGE	596	594	1,977	1,053	836	836
6440	LAUNDRY	10	-	-	-	-	-
6443	LABORATORY SERVICES	(4,029)	-	780	-	-	2,000
6446	LOCAL TRANSPORTATION	105,369	76,618	45,893	29,198	110,217	108,280
6452	MICROFILM SERVICES	584	4,059	2,426	292	6,000	6,000
6458	PRINTING - INSIDE	19,333	21,205	23,209	13,045	22,333	27,061
6461	PRINTING - OUTSIDE	5,167	20,323	17,876	1,900	20,410	15,423
6467	TRAVEL	16,739	38,823	24,589	14,674	35,703	34,898
	SERVICES	202,569	229,196	147,923	67,585	264,924	271,488
6602	CONTRACT/AGENCY LABOR	107,477	2,453	-	-	-	-
6628	INSURANCE	105,441	117,116	158,584	107,933	189,289	185,403
6631	MEDICAL & DENTAL SERVICES	140,892	122,453	158,441	13,710	197,018	177,527
6634	OUTSIDE CONSULTANT FEES	17,350	40,109	1,350	979	5,000	2,500
6637	OUTSIDE CONTRACTS	10,944,565	11,305,383	12,144,598	5,154,066	12,404,149	12,504,454
6640	OUTSIDE JANITORIAL SVC	30,554	19,151	15,367	8,653	21,826	21,826
6643	PEST CONTROL SERVICES	-	-	-	-	250	250
6646	PROFESSIONAL FEES	7,036	19,290	32,363	14,881	10,000	10,000
6661	SECURITY SERVICES	731,348	731,433	731,433	365,717	731,433	-
	PROFESSIONAL & CONTRACTED SERVICES	12,084,663	12,357,388	13,242,136	5,665,939	13,558,965	12,901,960

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ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
6771	COMMUNICATIONS EXPENSE	18,114	7,626	11,674	2,276	35,679	29,029
6774	COMMUNICATIONS SERVICES	359,609	376,611	358,534	4,365	278,512	310,195
6777	MAINT BLDG & GROUNDS	229,003	216,759	172,734	84,550	166,074	156,699
6780	MAINT EQUIPMENT	102,225	52,500	105,382	(3,201)	173,598	158,808
6783	MAINT VEHICLE OUTSIDE	177	-	100	-	11,935	9,935
6786	MAINT VEHICLE & EQUIP-INS	80,888	59,782	69,285	150	-	-
6789	UTILITY SERVICES	307,178	356,952	371,052	144,457	396,000	395,922
6794	RENT - LEASE/PURCHASE	67,500	100,782	52,630	49,678	102,050	101,550
6795	RENT - EQUIPMENT	44,844	50,698	45,433	4,221	62,716	57,342
6798	RENT - BUILDINGS & LAND	274,391	327,160	398,694	202,855	348,610	358,610
	RENT, UTILITIES & MAINTENANCE	1,483,929	1,548,870	1,585,518	489,351	1,575,174	1,578,090
6815	LABORATORY SERVICES	-	-	(20,111)	(38,930)	(40,000)	(40,000)
6825	SECURITY SERVICES	-	-	-	(365,717)	(591,907)	-
6831	PETROLEUM SERVICES	-	-	-	26,076	41,833	42,633
6832	FLEET MAINTENANCE SERVICES	-	-	-	33,649	33,330	27,330
	INDERDEPARTMENTAL CHARGES/EXPENDITURES	-	-	(20,111)	(344,922)	(556,744)	29,963
7001	OFFICE FURNITURE & EQUIP	-	7,800	-	-	5,500	5,500
7003	COMPUTER HDWE & SOFTWARE	21,460	-	-	-	20,000	18,000
7004	PRODUCTION EQUIPMENT	36,737	-	-	-	-	-
7007	UTILITY VEHICLES	48,824	70,385	20,395	15,999	69,000	87,000
7009	MISCELLANEOUS ASSETS	14,344	-	47,114	-	-	5,000
7011	BUILDINGS & IMPROVEMENTS	9,995	-	-	-	-	-
	ASSET ACQUISITIONS	131,360	78,185	67,509	15,999	94,500	115,500
9530	RESTRICTED OPER & MAINT	-	-	-	-	(524,910)	(824,533)
	CONTINGENCIES & RESTRICTIONS	-	-	-	-	(524,910)	(824,533)
9604	TR/F GEN FUND - IND COSTS	(107,460)	(154,596)	(172,268)	(74,047)	(184,888)	(163,266)
9626	TR/F FEDERAL GRANT FUND	-	-	(556)	(556)	-	-
9627	TR/F FED GRANT FUND-SALAR	-	-	(11,373)	(11,373)	(39,000)	-
9628	TR/F FED GRANT FUNDS-FRINGS	-	-	(3,766)	(3,766)	(9,750)	-

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ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
9629	TR/F FED GRANT-INDIRECT/COST	(275,039)	(289,480)	(280,424)	(114,116)	(311,124)	(325,476)
9631	TR/F FED THRU STATE GRANT	(85,600)	(121,900)	(121,900)	(20,475)	(81,900)	(121,900)
9632	TR/F FED THRU STATE-SALARY	(2,000)	(2,000)	-	-	-	-
9634	TR/F FED THRU STATE-IND/COST	(332,249)	(318,026)	(371,430)	(286,893)	(719,410)	(518,826)
9636	TR/F STATE GRANT FUNDS	(1,756,797)	(1,412,247)	(1,196,550)	(399,475)	(1,417,900)	(1,357,900)
9639	TR/F STATE GRANT-IND/COST	(638,781)	(714,236)	(1,098,369)	(68,107)	(215,380)	(248,444)
9641	TR/F OTHER GRANT FUNDS	(50,000)	(52,550)	(79,700)	(12,500)	(50,000)	(50,000)
9642	TR/F OTHER GRANT-SALARIES	(39,505)	(30,352)	(74,365)	-	(1,210)	(22,500)
9643	TR/F OTHER GRANT FUND-FRINGS	(13,168)	(14,940)	(15,617)	-	-	-
9644	TR/F OTHER GRANT-IND/COST	-	(2,889)	-	-	-	-
9656	TR/F GROUP HOSP INS FUND	(371,329)	(206,816)	(215,387)	(107,955)	(544,764)	(543,658)
	OPERATING TRANSFERS IN	(3,671,928)	(3,320,032)	(3,641,705)	(1,099,263)	(3,575,326)	(3,351,970)
9811	TR/T ROADS & BRIDGES FUND	-	241	3,610	-	-	-
9826	TR/T FED GRANT FUND	1,013,200	967,909	1,109,398	200,000	1,455,248	1,403,732
9831	TR/T FED THRU STATE GRANT	418,289	619,103	1,381,604	168,131	703,544	703,544
9836	TR/T STATE GRANT FUNDS	-	53,936	-	-	-	-
9841	TR/T OTHER GRANT FUNDS	125,000	127,550	2,500	-	-	-
9847	TR/T CIP FUND	100,000	-	-	-	-	-
	OPERATING TRANSFERS OUT	1,656,489	1,768,739	2,497,112	368,131	2,158,792	2,107,276
	LOCAL REVENUE	(14,347,241)	(15,359,409)	(15,405,101)	(7,713,688)	(15,065,748)	(16,643,973)
	STATE REVENUE	(412,942)	(553,290)	(665,574)	(689,815)	(1,027,442)	(1,047,790)
	PATIENT SERVICE REVENUE	(808,871)	(482,205)	(700,092)	(156,410)	(982,750)	(981,640)
	OTHER REVENUE	(460)	(61,991)	(531)	-	(1,000)	(1,000)
	REVENUE	(15,569,514)	(16,456,895)	(16,771,298)	(8,559,913)	(17,076,940)	(18,674,403)
	SALARIES	11,481,869	11,933,530	10,533,596	5,273,770	10,840,992	12,302,385
	OTHER COMPENSATION	142,758	139,420	240,683	126,105	175,875	133,565
	FRINGE BENEFITS	1,891,153	1,839,462	2,208,115	1,202,243	2,618,387	2,911,493
	SUPPLIES	1,036,845	993,505	1,229,978	377,595	1,488,505	1,540,520
	SERVICES	202,569	229,196	147,923	67,585	264,924	271,488
	PROFESSIONAL & CONTRACTED SERVICES	12,084,663	12,357,388	13,242,136	5,665,939	13,558,965	12,901,960

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ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	RENT, UTILITIES & MAINTENANCE	1,483,929	1,548,870	1,585,518	489,351	1,575,174	1,578,090
	INDERDEPARTMENTAL CHARGES/EXPENDITURES	-	-	(20,111)	(344,922)	(556,744)	29,963
	ASSET ACQUISITIONS	131,360	78,185	67,509	15,999	94,500	115,500
	CONTINGENCIES & RESTRICTIONS	-	-	-	-	(524,910)	(824,533)
	OPERATING TRANSFERS IN	(3,671,928)	(3,320,032)	(3,641,705)	(1,099,263)	(3,575,326)	(3,351,970)
	OPERATING TRANSFERS OUT	1,656,489	1,768,739	2,497,112	368,131	2,158,792	2,107,276
	EXPENDITURES	26,439,707	27,568,263	28,090,754	12,142,533	28,119,134	29,715,737
	NET OPERATIONS	10,870,193	11,111,368	11,319,456	3,582,620	11,042,194	11,041,334

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PURPOSE

To protect, promote and improve the health and environment of all Shelby County residents.

SERVICE LEVELS

To provide day to day direction of the Health Services Division, to assess the health needs of our citizens, to develop policies relating to those needs and to assure that services are delivered to those in need.

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	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
REVENUES	-	-	-	-	-	-
EXPENDITURES	153,148	156,989	165,091	84,079	170,054	276,789
NET OPERATIONS	153,148	156,989	165,091	84,079	170,054	276,789



ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
5102	SALARIES & LABOR	132,729	136,716	136,716	68,725	138,767	223,821
	SALARIES	132,729	136,716	136,716	68,725	138,767	223,821
5151	OVERTIME/HOLIDAY PAY	-	-	1,368	-	-	-
	OTHER COMPENSATION	-	-	1,368	-	-	-
5510	RETIREMENT SYSTEM CO A	11,946	10,308	15,039	8,806	18,040	30,216
5516	MEDICARE COVERAGE - MQFE	1,430	1,473	1,490	749	1,811	3,022
5520	GROUP LIFE INSURANCE	1,002	1,040	1,102	727	866	1,397
5540	BLUE CROSS PPO INSURANCE	4,725	5,470	6,659	3,482	7,406	7,766
5543	CIGNA INSURANCE	-	-	-	-	-	5,064
5560	LONG TERM DISABILITY	-	615	530	298	805	1,298
5591	OJI EXPENSE	1,053	1,094	1,914	1,065	1,943	3,469
5592	UNEMPLOYMENT COMP	263	273	273	227	416	736
	FRINGE BENEFITS	20,419	20,273	27,007	15,354	31,287	52,968
	REVENUES	-	-	-	-	-	-
	SALARIES	132,729	136,716	136,716	68,725	138,767	223,821
	OTHER COMPENSATION	-	-	1,368	-	-	-
	FRINGE BENEFITS	20,419	20,273	27,007	15,354	31,287	52,968
	EXPENDITURES	153,148	156,989	165,091	84,079	170,054	276,789
	NET OPERATIONS	153,148	156,989	165,091	84,079	170,054	276,789

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PURPOSE

To provide a variety of forensic services involved in death investigation to the law enforcement and public health agencies in Memphis and Shelby County.

To comply with Tennessee State Law by providing facilities for the Medical Examiner to perform his duties.

SERVICE LEVELS

To investigate deaths that occur according to the criteria of TCA 38-7-108 and render opinions regarding these deaths. It is projected that in an urban area 20% of all deaths are traumatic or suspected of being traumatic and must be investigated. It is further projected that another 20% of deaths are so obscure as to require investigation. In a county with a population of 850,000, 1% will die each year. This means that we can expect at least 3,500 deaths to require investigation each year.

Because of our location at the border of two states, because of a major trauma center, and because our law requires an investigation on all requested cremations our numbers are in excess of this. These investigations may require anything from a simple telephone call to an elaborate investigation. The more elaborate may require the services of a radiologist, dentist, toxicologist, forensic serologist, botanist, anthropologist, pathologist, etc. The more elaborate will also require an autopsy.

These services are provided in various aspects to the Shelby County Medical Examiner.

F O R E N S I C S E R V I C E S
H E A L T H S H I P S
G E N E R A L F U N D I N G

The Regional Forensic Center also provides the location for autopsies to be performed from Medical Examiners of Western Tennessee as well as the following Hospitals:

- U. T. Bowld
- Baptist Hospital System
- The MED
- Newborn Center
- St. Joseph Hospital



F O R E N S I C S E R V I C E S
H E A L T H S E R V I C E S
G E N E R A L F U N D

	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
REVENUES	(753,008)	(697,678)	(777,104)	(120,502)	(758,400)	(730,250)
EXPENDITURES	2,000,002	1,884,729	1,900,588	57,519	2,060,294	2,160,294
NET OPERATIONS	1,246,994	1,187,051	1,123,484	(62,983)	1,301,894	1,430,044



ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
4220	FEES & PERMITS	(753,008)	(697,678)	(777,104)	(120,502)	(758,400)	(730,250)
	LOCAL REVENUE	(753,008)	(697,678)	(777,104)	(120,502)	(758,400)	(730,250)
6026	EXPENDABLE FURN & EQUIP	3,700	4,146	4,734	-	1,264	1,264
6046	MEDICAL SUPPLIES	-	-	-	-	1,980	1,980
	SUPPLIES	3,700	4,146	4,734	-	3,244	3,244
6404	ADVERTISING	-	558	-	-	223	223
	SERVICES	-	558	-	-	223	223
6628	INSURANCE	-	-	5,678	-	5,673	5,673
6637	OUTSIDE CONTRACTS	1,885,852	1,792,928	1,776,510	22,000	1,971,177	2,071,177
	PROFESSIONAL & CONTRACTED SERVICES	1,885,852	1,792,928	1,782,188	22,000	1,976,850	2,076,850
6771	COMMUNICATIONS EXPENSE	-	150	-	-	-	-
6777	MAINT BLDG & GROUNDS	38,575	43,665	21,530	18,563	29,977	29,977
6780	MAINT EQUIPMENT	3,440	1,114	4,159	-	12,000	12,000
6789	UTILITY SERVICES	31,347	42,168	40,863	16,956	38,000	38,000
	RENT, UTILITIES & MAINTENANCE	73,362	87,097	66,552	35,519	79,977	79,977
7004	PRODUCTION EQUIPMENT	29,988	-	-	-	-	-
7009	MISCELLANEOUS ASSETS	7,100	-	47,114	-	-	-
	ASSET ACQUISITIONS	37,088	-	47,114	-	-	-
	LOCAL REVENUE	(753,008)	(697,678)	(777,104)	(120,502)	(758,400)	(730,250)
	REVENUES	(753,008)	(697,678)	(777,104)	(120,502)	(758,400)	(730,250)
	SUPPLIES	3,700	4,146	4,734	-	3,244	3,244

F O R E N S I C S
H E A L T H S E R V I C E S
G E N E R A L F U N D



ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	SERVICES	-	558	-	-	223	223
	PROFESSIONAL & CONTRACTED SERVICES	1,885,852	1,792,928	1,782,188	22,000	1,976,850	2,076,850
	RENT, UTILITIES & MAINTENANCE	73,362	87,097	66,552	35,519	79,977	79,977
	ASSET ACQUISITIONS	37,088	-	47,114	-	-	-
	EXPENDITURES	2,000,002	1,884,729	1,900,588	57,519	2,060,294	2,160,294
	NET OPERATIONS	1,246,994	1,187,051	1,123,484	(62,983)	1,301,894	1,430,044

F O R E N S I C S E R V I C E S
H E A L T H S E R V I C E S
G E N E R A L F U N D



PURPOSE

To provide the most effective and efficient administrative and fiscal support to the Health Department, assuring services are available to Shelby County citizens.

SERVICE LEVELS

Maintain the physical plant(s) within which the department operates and provides services.

Provide security to the staff and ensure a safe and trouble free environment for our patients and staff.

Provide vital records and data.

Aid in policy and program development.

Provide copying services for medical and fiscal records, laboratory services to diagnose and treat disease, personnel processing, planning and development, and accounting/purchasing services.

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	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
REVENUES	(10,504,203)	(11,392,942)	(11,493,355)	(5,941,739)	(11,186,096)	(11,146,393)
EXPENDITURES	6,856,498	8,542,018	8,176,825	4,680,809	7,724,971	8,981,429
NET OPERATIONS	(3,647,705)	(2,850,924)	(3,316,530)	(1,260,930)	(3,461,125)	(2,164,964)



ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
4210	REIMB & GRANTS - MPHS	(10,330,164)	(11,027,453)	(11,334,348)	(5,898,350)	(11,081,897)	(11,042,194)
4220	FEES & PERMITS	-	(1,165)	(115)	(40)	-	-
4252	EXPENSE RECOVERIES	214	(195,439)	(60,423)	(2,529)	(4,083)	(4,083)
4258	OVER/SHORT	319	(5)	78	20	(100)	(100)
4260	RENTAL INCOME	(89,868)	(106,184)	(98,016)	(40,840)	(98,016)	(98,016)
	LOCAL REVENUE	(10,419,499)	(11,330,246)	(11,492,824)	(5,941,739)	(11,184,096)	(11,144,393)
4560	MEDICARE B PHYSICIAN	-	(414)	-	-	-	-
4581	TENNCARE REVENUE	(84,244)	(291)	-	-	(1,000)	(1,000)
	PATIENT SERVICE REVENUE	(84,244)	(705)	-	-	(1,000)	(1,000)
4723	MISCELLANEOUS INCOME	(460)	(61,991)	(531)	-	(1,000)	(1,000)
	OTHER REVENUE	(460)	(61,991)	(531)	-	(1,000)	(1,000)
5102	SALARIES & LABOR	1,337,779	1,382,560	1,148,099	671,398	1,349,712	1,656,720
5111	SALARY & FRINGE REIMB	1,803,505	2,421,207	1,803,504	1,000,000	2,000,000	2,481,093
5135	LAPSE TIME RESTRICTION	-	-	-	-	(298,500)	(300,000)
	SALARIES	3,141,284	3,803,767	2,951,603	1,671,398	3,051,212	3,837,813
5151	OVERTIME/HOLIDAY PAY	-	-	12,079	24,605	16,500	16,500
5154	OVERTIME	(3,493)	3,365	(65)	30,142	34,400	36,400
5166	LONGEVITY	1,194	1,140	919	994	4,140	4,140
5169	SHIFT DIFFERENTIAL	2,771	2,041	1,841	1,027	3,500	3,500
5181	RETIREMENT/SICK PAY	17,314	11,311	8,388	5,771	28,860	-
	OTHER COMPENSATION	17,786	17,857	23,162	62,539	87,400	60,540
5510	RETIREMENT SYSTEM CO A	113,604	103,424	124,376	83,819	168,892	222,274
5515	FICA	4,203	1,076	971	1,494	858	554
5516	MEDICARE COVERAGE - MQFE	11,774	10,975	9,678	6,981	17,986	23,184
5520	GROUP LIFE INSURANCE	8,466	8,891	8,435	4,474	8,073	10,226
5540	BLUE CROSS PPO INSURANCE	62,110	62,017	22,904	11,182	25,623	23,642

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ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
5543	CIGNA INSURANCE	64,937	89,229	138,068	79,921	194,323	203,735
5560	LONG TERM DISABILITY	-	6,340	5,509	3,738	7,628	9,506
5591	OJI EXPENSE	11,936	12,528	19,603	10,453	18,732	25,679
5592	UNEMPLOYMENT COMP	2,984	3,131	2,801	2,224	4,014	5,451
	FRINGE BENEFITS	280,014	297,611	332,345	204,286	446,129	524,251
6004	AMMUNITION	-	-	-	-	300	300
6006	APPAREL-EMPLOYEES	2,027	4,112	2,786	6,000	11,682	11,682
6014	CUSTODIAL SUPPLIES	23,262	32,094	22,887	12,395	25,000	25,000
6016	DATA PROCESSING SUPPLIES	992	2,502	2,527	-	6,450	4,950
6024	EMPLOYEE RECOGNITION PROG	236	60	30	-	2,300	2,300
6026	EXPENDABLE FURN & EQUIP	9,588	5,160	4,505	4,413	14,417	9,275
6028	FOOD & FEED PURCHASES	1,357	493	333	74	1,000	1,000
6042	MATERIALS & SUPPLIES	886	674	1,194	1,500	12,500	12,500
6048	MEMBERSHIP, PUBS & DUES	1,566	4,045	1,112	474	3,177	3,177
6052	OFFICE SUPPLIES	10,249	13,381	14,454	5,671	9,621	8,961
6054	PAPER PRODUCTS	511	501	200	399	550	550
6056	PARTS PURCHASES	-	-	-	-	3,630	3,630
6060	PETROLEUM PRODUCTS	-	-	13	-	100	100
6062	PETROLEUM SERVICES	5,304	6,553	6,395	-	-	-
6064	PHOTO, MAPS & BLUEPRINTS	447	175	259	210	402	402
6068	POSTAGE	-	60	-	-	100	100
6070	POSTAL SERVICES	4,210	3,046	3,395	1,185	2,120	2,120
6072	SAFETY SUPPLIES	925	854	878	-	4,408	4,408
6078	TIRES & TIRE REPAIR	-	-	-	-	1,710	1,210
	SUPPLIES	61,560	73,710	60,968	32,321	99,467	91,665
6401	ADMINISTRATIVE EXPENSES	-	3,600	-	-	-	-
6404	ADVERTISING	229	18,456	93	-	500	500
6413	COPY - DUPLICATING	14,724	15,424	7,969	-	8,485	8,485
6419	EDUCATION & TRAINING EXP	99	686	1,415	350	5,530	5,030
6428	FREIGHT & STORAGE	4	4	8	900	100	100
6440	LAUNDRY	10	-	-	-	-	-
6446	LOCAL TRANSPORTATION	8	5	(181)	544	1,725	1,725
6458	PRINTING - INSIDE	6,554	8,513	7,257	1,376	7,400	7,400

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ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
6461	PRINTING - OUTSIDE	-	-	-	-	1,000	1,000
6467	TRAVEL	1,488	6,023	3,092	2,931	4,000	4,000
	SERVICES	23,116	52,711	19,653	6,101	28,740	28,240
6602	CONTRACT/AGENCY LABOR	3,992	-	-	-	-	-
6628	INSURANCE	32,564	38,357	26,371	40,443	41,962	43,150
6631	MEDICAL & DENTAL SERVICES	-	-	-	2,010	4,318	4,318
6637	OUTSIDE CONTRACTS	4,450,678	5,504,577	5,968,243	3,447,125	6,026,016	6,025,321
6640	OUTSIDE JANITORIAL SVC	4,162	2,400	2,420	1,200	2,525	2,525
6646	PROFESSIONAL FEES	7,036	19,290	8,326	(1,800)	10,000	10,000
6661	SECURITY SERVICES	182,858	182,858	182,858	91,429	182,858	-
	PROFESSIONAL & CONTRACTED SERVICES	4,681,290	5,747,482	6,188,218	3,580,407	6,267,679	6,085,314
6771	COMMUNICATIONS EXPENSE	-	-	-	4	3,478	3,478
6774	COMMUNICATIONS SERVICES	42,985	57,394	73,913	670	35,606	35,606
6777	MAINT BLDG & GROUNDS	116,950	99,188	72,101	61,200	66,695	66,495
6780	MAINT EQUIPMENT	34,444	23,930	33,264	89	44,908	45,108
6783	MAINT VEHICLE OUTSIDE	-	-	-	-	2,775	2,775
6786	MAINT VEHICLE & EQUIP-INS	8,122	9,766	14,330	-	-	-
6789	UTILITY SERVICES	167,958	188,422	209,236	78,414	175,000	175,000
6794	RENT - LEASE/PURCHASE	67,500	100,782	52,630	49,678	101,050	101,050
6795	RENT - EQUIPMENT	3,671	3,571	5,914	426	6,876	8,050
6798	RENT - BUILDINGS & LAND	-	-	48,769	-	-	-
	RENT, UTILITIES & MAINTENANCE	441,630	483,053	510,157	190,481	436,388	437,562
6825	SECURITY SERVICES	-	-	-	(365,717)	(591,907)	-
6831	PETROLEUM SERVICES	-	-	-	2,946	6,995	7,295
6832	FLEET MAINTENANCE SERVICES	-	-	-	1,861	7,530	7,530
	INTERDEPARTMENTAL CHANGES/EXPENDITURES	-	-	-	(360,910)	(577,382)	14,825
7003	COMPUTER HDWE & SOFTWARE	4,798	-	-	-	-	-
7007	UTILITY VEHICLES	-	-	20,395	15,999	-	18,000

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ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	ASSET ACQUISITIONS	4,798	-	20,395	15,999	-	18,000
9530	RESTRICTED OPER & MAINT	-	-	-	-	-	(174,969)
	CONTINGENCIES & RESTRICTIONS	-	-	-	-	-	(174,969)
9604	TR/F GEN FUND - IND COSTS	(107,460)	(154,596)	(172,268)	(74,047)	(184,888)	(163,266)
9629	TR/F FED GRANT-INDIRECT/COST	(275,039)	(289,480)	(279,869)	(113,561)	(311,124)	(325,476)
9632	TR/F FED THRU STATE-SALARY	(2,000)	(2,000)	-	-	-	-
9634	TR/F FED THRU STATE-IND/COST	(332,249)	(318,026)	(371,430)	(286,893)	(719,410)	(518,826)
9636	TR/F STATE GRANT FUNDS	(917,847)	(917,847)	(917,800)	(229,450)	(917,800)	(917,800)
9639	TR/F STATE GRANT-IND/COST	(638,781)	(714,236)	(1,098,369)	(68,107)	(215,380)	(248,444)
9641	TR/F OTHER GRANT FUNDS	(50,000)	(52,550)	(52,500)	(12,500)	(50,000)	(50,000)
9642	TR/F OTHER GRANT-SALARIES	-	-	-	-	(1,210)	-
9644	TR/F OTHER GRANT-IND/COST	-	(2,889)	-	-	-	-
	OPERATING TRANSFERS IN	(2,323,376)	(2,451,624)	(2,892,236)	(784,558)	(2,399,812)	(2,223,812)
9826	TR/T FED GRANT FUND	-	-	-	-	3,150	-
9831	TR/T FED THRU STATE GRANT	403,396	384,199	960,060	62,745	282,000	282,000
9836	TR/T STATE GRANT FUNDS	-	5,702	-	-	-	-
9841	TR/T OTHER GRANT FUNDS	125,000	127,550	2,500	-	-	-
	OPERATING TRANSFERS OUT	528,396	517,451	962,560	62,745	285,150	282,000
	LOCAL REVENUE	(10,419,499)	(11,330,246)	(11,492,824)	(5,941,739)	(11,184,096)	(11,144,393)
	PATIENT SERVICE REVENUE	(84,244)	(705)	-	-	(1,000)	(1,000)
	OTHER REVENUE	(460)	(61,991)	(531)	-	(1,000)	(1,000)
	REVENUES	(10,504,203)	(11,392,942)	(11,493,355)	(5,941,739)	(11,186,096)	(11,146,393)
	SALARIES	3,141,284	3,803,767	2,951,603	1,671,398	3,051,212	3,837,813
	OTHER COMPENSATION	17,786	17,857	23,162	62,539	87,400	60,540
	FRINGE BENEFITS	280,014	297,611	332,345	204,286	446,129	524,251
	SUPPLIES	61,560	73,710	60,968	32,321	99,467	91,665
	SERVICES	23,116	52,711	19,653	6,101	28,740	28,240

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ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	PROFESSIONAL & CONTRACTED SERVICES	4,681,290	5,747,482	6,188,218	3,580,407	6,267,679	6,085,314
	RENT, UTILITIES & MAINTENANCE	441,630	483,053	510,157	190,481	436,388	437,562
	INTERDEPARTMENTAL CHANGES/EXPENDITURES	-	-	-	(360,910)	(577,382)	14,825
	ASSET ACQUISITIONS	4,798	-	20,395	15,999	-	18,000
	CONTINGENCIES & RESTRICTIONS	-	-	-	-	-	(174,969)
	OPERATING TRANSFERS IN	(2,323,376)	(2,451,624)	(2,892,236)	(784,558)	(2,399,812)	(2,223,812)
	OPERATING TRANSFERS OUT	528,396	517,451	962,560	62,745	285,150	282,000
	EXPENDITURES	6,856,498	8,542,018	8,176,825	4,680,809	7,724,971	8,981,429
	NET OPERATIONS	(3,647,705)	(2,850,924)	(3,316,530)	(1,260,930)	(3,461,125)	(2,164,964)

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PURPOSE

To provide a safe and healthy environment for Memphis and Shelby County citizens; to prevent transmission of diseases.

SERVICE LEVELS

Implement local, state and federal coordinated programs for protecting, improving and maintaining the quality of air, water and soil in Shelby County and its various municipalities through enforcement of air pollution control regulations; regularly scheduled monitoring of air, soil and water quality; and regulating and permitting the construction, operation and closure of water wells.

Provide sanitation inspections, surveys and investigations for ensuring food protection, rodent control, injury prevention, safe solid and infectious waste disposal, optimum habitability and other sanitation enhancements.

Reduce and control disease-carrying mosquitoes throughout Memphis and Shelby County for Preventing outbreaks of St. Louis Encephalitis and other arboviral diseases.

Protect citizens against the threat of rabies by implementing a county-wide animal control and rabies vaccination program.

Provide a Comprehensive Rodent Control Program in Shelby County.

Improve the housing and environmental conditions in depressed target areas in Memphis and Shelby County.

Accelerate sanitation training of food service establishment operators.

Provide sanitation training for infant and day care center managers for preventing the spread of diseases.

Provide 24-hour emergency environmental health services to the community in the event of natural or man-made disasters including terrorism incidents involving chemical and biological agents.

E N V I R O N M E N T A L H E A L T H S E R V I C E
H E A L T H S E R V I C E
G E N E R A L F U N D I N G



Provide support services to Memphis and Shelby County Code Enforcement Task Force (E Team).

	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
REVENUES	(1,747,087)	(1,852,619)	(1,892,153)	(1,534,348)	(1,734,633)	(3,270,330)
EXPENDITURES	5,834,701	5,920,096	5,839,508	2,384,924	6,281,788	6,835,585
NET OPERATIONS	4,087,614	4,067,477	3,947,355	850,576	4,547,155	3,565,255

E N V I R O N M E N T A L H E A L T H S E R V I C E S
 G E N E R A L F U N D



ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
4220	FEES & PERMITS	(1,255,721)	(1,142,388)	(1,062,329)	(774,856)	(551,691)	(2,067,040)
4252	EXPENSE RECOVERIES	(92,547)	(162,601)	(164,375)	(69,299)	(165,000)	(165,000)
4257	OUTSIDE SALES	(669)	(234)	(420)	(378)	(500)	(500)
	LOCAL REVENUE	(1,348,937)	(1,305,223)	(1,227,124)	(844,533)	(717,191)	(2,232,540)
4340	STATE REIMBURSEMENT	(398,150)	(547,396)	(665,029)	(689,815)	(1,017,442)	(1,037,790)
	STATE REVENUE	(398,150)	(547,396)	(665,029)	(689,815)	(1,017,442)	(1,037,790)
5102	SALARIES & LABOR	3,552,786	3,541,837	3,257,040	1,578,510	3,273,950	3,268,331
5111	SALARY & FRINGE REIMB	-	-	-	-	-	(3,707)
5130	SALARY CHANGES	-	-	-	-	-	433,535
5135	LAPSE TIME RESTRICTION	-	-	-	-	-	(14)
	SALARIES	3,552,786	3,541,837	3,257,040	1,578,510	3,273,950	3,698,145
5151	OVERTIME/HOLIDAY PAY	-	-	31,461	393	-	-
5154	OVERTIME	1,788	27,257	58,911	18,944	22,365	16,000
5166	LONGEVITY	1,495	1,550	1,510	1,695	1,510	1,875
5181	RETIREMENT/SICK PAY	25,200	11,542	12,620	5,771	-	-
	OTHER COMPENSATION	28,483	40,349	104,502	26,803	23,875	17,875
5510	RETIREMENT SYSTEM CO A	304,669	257,597	337,514	186,673	403,927	424,021
5515	FICA	9,148	15,078	10,822	8,930	2,238	8,017
5516	MEDICARE COVERAGE - MQFE	20,194	21,610	19,480	10,662	36,584	50,217
5520	GROUP LIFE INSURANCE	22,329	21,785	21,156	10,290	19,380	19,587
5540	BLUE CROSS PPO INSURANCE	111,614	98,361	38,097	17,549	45,533	42,762
5543	CIGNA INSURANCE	204,404	242,511	354,931	174,880	370,509	388,380
5560	LONG TERM DISABILITY	-	16,013	13,717	7,314	18,012	18,206
5579	FRINGE BENEFITS ALLOCATION	-	-	-	-	-	1,017
5591	OJI EXPENSE	30,916	31,284	49,106	24,132	45,835	50,660
5592	UNEMPLOYMENT COMP	7,729	7,821	7,017	5,142	9,822	10,754
	FRINGE BENEFITS	711,003	712,060	851,840	445,572	951,840	1,013,621

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ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
6002	AGRICULTURAL SUPPLIES	-	-	396	-	-	-
6006	APPAREL-EMPLOYEES	7,712	8,430	7,732	591	10,378	10,270
6012	COPY MACHINE SUPPLIES	-	-	-	-	175	175
6014	CUSTODIAL SUPPLIES	2,332	5,396	3,464	981	3,580	3,275
6016	DATA PROCESSING SUPPLIES	7,208	2,784	11,822	589	12,900	12,900
6020	DRUG PURCHASES	-	-	-	-	500	500
6026	EXPENDABLE FURN & EQUIP	5,878	26,836	5,652	447	8,356	6,069
6028	FOOD & FEED PURCHASES	2,100	1,849	696	-	2,200	2,200
6034	INSECTICIDES	1,108	53,681	147,228	-	37,726	173,959
6038	KITCHEN & DINING SUPPLIES	88	-	-	-	-	-
6042	MATERIALS & SUPPLIES	18,993	21,317	20,971	7,106	14,144	14,080
6046	MEDICAL SUPPLIES	153	1,047	63	-	1,750	1,750
6048	MEMBERSHIP, PUBS & DUES	619	1,623	1,734	342	3,076	3,052
6052	OFFICE SUPPLIES	8,318	7,385	8,469	4,345	8,600	8,600
6054	PAPER PRODUCTS	991	2,087	1,507	1,019	3,867	3,867
6056	PARTS PURCHASES	1,119	1,215	2,717	1,511	1,800	1,800
6060	PETROLEUM PRODUCTS	-	-	-	-	105	105
6062	PETROLEUM SERVICES	43,948	57,382	35,276	537	-	-
6064	PHOTO, MAPS & BLUEPRINTS	1,576	1,867	813	-	3,710	2,710
6068	POSTAGE	4	-	-	-	125	125
6070	POSTAL SERVICES	13,867	11,418	18,436	6,805	11,525	11,525
6072	SAFETY SUPPLIES	2,065	3,080	1,368	-	4,640	4,640
6078	TIRES & TIRE REPAIR	-	-	-	-	6,200	5,670
	SUPPLIES	118,079	207,397	268,344	24,273	135,357	267,272
6401	ADMINISTRATIVE EXPENSES	-	300	-	-	-	-
6404	ADVERTISING	2,164	2,424	34	-	2,000	2,000
6413	COPY - DUPLICATING	294	472	97	-	2,250	1,150
6419	EDUCATION & TRAINING EXP	4,984	6,595	1,181	860	1,400	1,400
6428	FREIGHT & STORAGE	367	244	1,139	98	251	251
6446	LOCAL TRANSPORTATION	71,139	55,926	40,753	18,945	60,814	57,314
6458	PRINTING - INSIDE	2,646	1,632	1,730	4,747	4,695	5,065
6461	PRINTING - OUTSIDE	3,514	4,607	1,825	-	3,870	6,000
6467	TRAVEL	6,075	7,941	2,257	1,576	8,125	8,125

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ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	SERVICES	91,183	80,141	49,016	26,226	83,405	81,305
6628	INSURANCE	4,736	4,788	6,552	-	5,029	4,901
6637	OUTSIDE CONTRACTS	90,996	100,686	17,748	2,754	110,985	110,985
6640	OUTSIDE JANITORIAL SVC	1,151	550	660	330	1,400	1,400
6646	PROFESSIONAL FEES	-	-	24,037	16,681	-	-
	PROFESSIONAL & CONTRACTED SERVICES	96,883	106,024	48,997	19,765	117,414	117,286
6771	COMMUNICATIONS EXPENSE	4,912	-	116	-	1,450	1,450
6774	COMMUNICATIONS SERVICES	36,324	32,216	37,357	853	34,160	34,160
6777	MAINT BLDG & GROUNDS	13,732	21,444	14,791	2,068	8,500	8,500
6780	MAINT EQUIPMENT	8,737	12,128	12,045	163	18,941	18,941
6783	MAINT VEHICLE OUTSIDE	177	-	100	-	5,560	3,560
6786	MAINT VEHICLE & EQUIP-INS	70,961	47,191	52,767	-	-	-
6789	UTILITY SERVICES	16,153	22,886	20,849	7,628	30,000	30,000
6795	RENT - EQUIPMENT	6,520	9,654	8,736	567	8,100	8,100
6798	RENT - BUILDINGS & LAND	-	-	-	(37)	-	-
	RENT, UTILITIES & MAINTENANCE	157,516	145,519	146,761	11,242	106,711	104,711
6831	PETROLEUM SERVICES	-	-	-	22,746	34,338	34,338
6832	FLEET MAINTENANCE SERVICES	-	-	-	29,787	23,800	18,300
	INTERDEPARTMENTAL CHARGES/EXPENDITURES	-	-	-	52,533	58,138	52,638
7003	COMPUTER HDWE & SOFTWARE	-	-	-	-	10,000	10,000
7004	PRODUCTION EQUIPMENT	6,749	-	-	-	-	-
7007	UTILITY VEHICLES	48,824	70,385	-	-	69,000	69,000
7011	BUILDINGS & IMPROVEMENTS	9,995	-	-	-	-	-
	ASSET ACQUISITIONS	65,568	70,385	-	-	79,000	79,000
9811	TR/T ROADS & BRIDGES FUND	-	241	3,610	-	-	-
9826	TR/T FED GRANT FUND	1,013,200	967,909	1,109,398	200,000	1,452,098	1,403,732
9836	TR/T STATE GRANT FUNDS	-	48,234	-	-	-	-

**GENERAL FUND
 HEALTH SERVICES**



ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	OPERATING TRANSFERS OUT	1,013,200	1,016,384	1,113,008	200,000	1,452,098	1,403,732
	LOCAL REVENUE	(1,348,937)	(1,305,223)	(1,227,124)	(844,533)	(717,191)	(2,232,540)
	STATE REVENUE	(398,150)	(547,396)	(665,029)	(689,815)	(1,017,442)	(1,037,790)
	REVENUES	(1,747,087)	(1,852,619)	(1,892,153)	(1,534,348)	(1,734,633)	(3,270,330)
	SALARIES	3,552,786	3,541,837	3,257,040	1,578,510	3,273,950	3,698,145
	OTHER COMPENSATION	28,483	40,349	104,502	26,803	23,875	17,875
	FRINGE BENEFITS	711,003	712,060	851,840	445,572	951,840	1,013,621
	SUPPLIES	118,079	207,397	268,344	24,273	135,357	267,272
	SERVICES	91,183	80,141	49,016	26,226	83,405	81,305
	PROFESSIONAL & CONTRACTED SERVICES	96,883	106,024	48,997	19,765	117,414	117,286
	RENT, UTILITIES & MAINTENANCE	157,516	145,519	146,761	11,242	106,711	104,711
	INTERDEPARTMENTAL CHARGES/EXPENDITURES	-	-	-	52,533	58,138	52,638
	ASSET ACQUISITIONS	65,568	70,385	-	-	79,000	79,000
	OPERATING TRANSFERS OUT	1,013,200	1,016,384	1,113,008	200,000	1,452,098	1,403,732
	EXPENDITURES	5,834,701	5,920,096	5,839,508	2,384,924	6,281,788	6,835,585
	NET OPERATIONS	4,087,614	4,067,477	3,947,355	850,576	4,547,155	3,565,255

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PURPOSE

To administer a coordinated and integrated health care and medical care system to the medically underserved Memphis and Shelby County citizens; to control chronic and infectious diseases; to promote good health in the community.

SERVICE LEVELS

Provide preventive and primary health care to medically underserved Memphis and Shelby County citizens.

Assure that as many infants and young children, as possible, who reside in Shelby County have a medical home or regular medical provider and that those children, who are at risk of developing special problems, receive the services to prevent or ameliorate these problems.

Influence the Shelby County citizens to build healthy attitudes, behavior and life styles.

Improve the health status of all Shelby County citizens.

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	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
REVENUES	(1,968,498)	(1,833,621)	(1,834,452)	(553,496)	(2,674,586)	(2,804,205)
EXPENDITURES	10,497,446	9,860,972	10,666,053	4,444,049	10,659,660	10,042,542
NET OPERATIONS	8,528,948	8,027,351	8,831,601	3,890,553	7,985,074	7,238,337



ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
4220	FEES & PERMITS	(871,526)	(1,020,521)	(839,263)	(376,045)	(1,113,027)	(1,205,488)
4252	EXPENSE RECOVERIES	(342,464)	(306,551)	(279,552)	(20,541)	(549,809)	(588,077)
4259	PRIVATE DONOR GRANTS	(15,089)	(19,155)	(15,000)	(500)	(20,000)	(20,000)
	LOCAL REVENUE	(1,229,079)	(1,346,227)	(1,133,815)	(397,086)	(1,682,836)	(1,813,565)
4340	STATE REIMBURSEMENT	(14,792)	(5,894)	(545)	-	(10,000)	(10,000)
	STATE REVENUE	(14,792)	(5,894)	(545)	-	(10,000)	(10,000)
4560	MEDICARE B PHYSICIAN	(32,270)	(10,075)	-	-	(21,500)	(20,000)
4581	TENNCARE REVENUE	(692,357)	(471,425)	(700,092)	(156,410)	(960,250)	(960,640)
	PATIENT SERVICE REVENUE	(724,627)	(481,500)	(700,092)	(156,410)	(981,750)	(980,640)
5102	SALARIES & LABOR	3,988,601	3,735,450	3,374,080	1,613,342	3,684,252	3,700,867
	SALARIES	3,988,601	3,735,450	3,374,080	1,613,342	3,684,252	3,700,867
5151	OVERTIME/HOLIDAY PAY	-	-	35,720	-	-	-
5154	OVERTIME	39,799	34,175	16,467	11,864	38,360	31,910
5166	LONGEVITY	242	175	389	105	-	-
5169	SHIFT DIFFERENTIAL	8,892	10,722	1,735	4,630	9,600	9,600
5181	RETIREMENT/SICK PAY	23,084	11,542	5,771	4,925	-	-
5187	CONTRACT LABOR	-	-	38,488	10,617	-	-
	OTHER COMPENSATION	72,017	56,614	98,570	32,141	47,960	41,510
5510	RETIREMENT SYSTEM CO A	353,616	271,685	362,386	207,219	473,004	496,010
5515	FICA	4,753	6,701	6,145	1,266	3,432	2,251
5516	MEDICARE COVERAGE - MQFE	30,555	25,969	26,660	12,882	48,708	50,523
5520	GROUP LIFE INSURANCE	26,840	26,855	24,101	12,282	22,644	22,868
5540	BLUE CROSS PPO INSURANCE	118,551	92,488	74,781	38,067	86,128	68,833
5543	CIGNA INSURANCE	162,147	187,109	225,981	124,144	276,334	321,135
5560	LONG TERM DISABILITY	-	16,208	16,311	8,985	19,865	21,253
5591	OJI EXPENSE	44,595	36,050	52,751	24,929	51,579	57,365

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G E N E R A L F U N D S



ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
5592	UNEMPLOYMENT COMP	11,149	9,011	7,536	5,308	11,055	12,176
	FRINGE BENEFITS	752,206	672,076	796,652	435,082	992,749	1,052,414
6006	APPAREL-EMPLOYEES	1,385	1,099	2,149	(216)	5,010	5,885
6008	APPAREL-PRISONERS/PATIENT	-	-	-	-	1,000	1,000
6012	COPY MACHINE SUPPLIES	-	-	-	-	550	750
6014	CUSTODIAL SUPPLIES	4,941	7,758	5,728	1,852	9,131	8,981
6016	DATA PROCESSING SUPPLIES	14,815	17,935	12,844	3,788	34,427	32,350
6020	DRUG PURCHASES	359,373	270,448	363,329	165,574	488,852	479,118
6024	EMPLOYEE RECOGNITION PROG	-	822	65	-	400	4,150
6026	EXPENDABLE FURN & EQUIP	74,334	35,941	41,097	12,254	50,907	54,602
6028	FOOD & FEED PURCHASES	4,036	807	5,985	596	17,020	1,137
6036	INVENTORY PURCHASES	6,291	22,218	117,443	1,685	100,000	100,000
6038	KITCHEN & DINING SUPPLIES	207	-	1,195	-	100	100
6042	MATERIALS & SUPPLIES	6,926	30,062	17,577	7,836	21,770	18,360
6046	MEDICAL SUPPLIES	213,841	91,501	160,739	50,046	323,994	280,759
6048	MEMBERSHIP, PUBS & DUES	6,238	6,262	4,749	1,298	10,995	9,985
6052	OFFICE SUPPLIES	36,299	29,987	35,111	25,798	50,266	50,516
6054	PAPER PRODUCTS	2,070	2,872	3,042	1,787	7,910	8,110
6062	PETROLEUM SERVICES	1,466	2,058	1,698	-	-	-
6064	PHOTO, MAPS & BLUEPRINTS	866	1,947	282	257	1,535	1,510
6068	POSTAGE	550	1,458	552	937	701	800
6070	POSTAL SERVICES	58,086	56,972	42,603	20,771	44,992	48,106
6072	SAFETY SUPPLIES	1,501	1,642	46	32	2,600	1,000
6078	TIRES & TIRE REPAIR	440	-	-	-	-	-
	SUPPLIES	793,665	581,789	816,234	294,295	1,172,160	1,107,219
6404	ADVERTISING	152	-	1,204	625	12,900	13,260
6413	COPY - DUPLICATING	10,104	5,828	5,968	(320)	11,160	12,915
6416	DATA PROCESSING SERVICES	-	-	-	102	-	-
6419	EDUCATION & TRAINING EXP	5,061	6,787	6,591	5,296	8,132	19,369
6428	FREIGHT & STORAGE	225	338	830	55	485	485
6443	LABORATORY SERVICES	(4,029)	-	780	-	-	2,000
6446	LOCAL TRANSPORTATION	33,279	19,736	4,162	9,114	46,171	47,734
6452	MICROFILM SERVICES	584	4,059	2,426	292	6,000	6,000

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ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
6458	PRINTING - INSIDE	8,799	10,349	9,611	6,842	6,760	11,450
6461	PRINTING - OUTSIDE	978	15,716	16,051	1,900	15,352	8,235
6467	TRAVEL	7,106	23,454	17,542	9,865	21,123	20,859
	SERVICES	62,259	86,267	65,165	33,771	128,083	142,307
6602	CONTRACT/AGENCY LABOR	103,485	2,453	-	-	-	-
6628	INSURANCE	68,086	73,628	119,983	67,490	136,425	131,679
6631	MEDICAL & DENTAL SERVICES	104,892	86,453	122,441	11,700	190,700	173,209
6634	OUTSIDE CONSULTANT FEES	17,350	39,854	-	-	-	-
6637	OUTSIDE CONTRACTS	4,440,255	3,807,535	4,261,035	1,682,187	4,180,471	4,181,471
6640	OUTSIDE JANITORIAL SVC	25,241	16,201	12,287	7,123	17,901	17,901
6643	PEST CONTROL SERVICES	-	-	-	-	250	250
6661	SECURITY SERVICES	548,490	548,575	548,575	274,288	548,575	-
	PROFESSIONAL & CONTRACTED SERVICES	5,307,799	4,574,699	5,064,321	2,042,788	5,074,322	4,504,510
6771	COMMUNICATIONS EXPENSE	13,202	7,363	11,558	2,272	29,051	22,401
6774	COMMUNICATIONS SERVICES	248,817	245,216	216,586	2,842	181,366	211,929
6777	MAINT BLDG & GROUNDS	59,565	49,744	64,206	2,719	59,348	50,400
6780	MAINT EQUIPMENT	34,020	29,789	47,342	(4,953)	66,519	54,059
6783	MAINT VEHICLE OUTSIDE	-	-	-	-	3,600	3,600
6786	MAINT VEHICLE & EQUIP-INS	1,805	2,825	2,188	150	-	-
6789	UTILITY SERVICES	91,720	103,476	100,104	41,459	153,000	152,922
6794	RENT - LEASE/PURCHASE	-	-	-	-	1,000	500
6795	RENT - EQUIPMENT	30,261	33,643	26,734	2,648	42,700	36,152
6798	RENT - BUILDINGS & LAND	256,841	307,725	330,349	191,357	329,430	339,430
	RENT, UTILITIES & MAINTENANCE	736,231	779,781	799,067	238,494	866,014	871,393
6815	LABORATORY SERVICES	-	-	(20,111)	(38,930)	(40,000)	(40,000)
6831	PETROLEUM SERVICES	-	-	-	384	500	1,000
6832	FLEET MAINTENANCE SERVICES	-	-	-	2,001	2,000	1,500
	INTERDEPARTMENTAL CHARGES/EXPENDITURES	-	-	(20,111)	(36,545)	(37,500)	(37,500)
7001	OFFICE FURNITURE & EQUIP	-	7,800	-	-	5,500	5,500

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ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
7003	COMPUTER HDWE & SOFTWARE	11,083	-	-	-	5,000	5,500
7009	MISCELLANEOUS ASSETS	7,244	-	-	-	-	5,000
	ASSET ACQUISITIONS	18,327	7,800	-	-	10,500	16,000
9530	RESTRICTED OPER & MAINT	-	-	-	-	(524,910)	(649,564)
	CONTINGENCIES & RESTRICTIONS	-	-	-	-	(524,910)	(649,564)
9626	TR/F FEDERAL GRANT FUND	-	-	(556)	(556)	-	-
9627	TR/F FED GRANT FUND-SALAR	-	-	(11,373)	(11,373)	(39,000)	-
9628	TR/F FED GRANT FUNDS-FRINGS	-	-	(3,766)	(3,766)	(9,750)	-
9629	TR/F FED GRANT-INDIRECT/COST	-	-	(555)	(555)	-	-
9631	TR/F FED THRU STATE GRANT	(85,600)	(121,900)	(121,900)	(20,475)	(81,900)	(121,900)
9636	TR/F STATE GRANT FUNDS	(838,950)	(494,400)	(278,750)	(170,025)	(500,100)	(440,100)
9641	TR/F OTHER GRANT FUNDS	-	-	(27,200)	-	-	-
9642	TR/F OTHER GRANT-SALARIES	(39,505)	(30,352)	(74,365)	-	-	(22,500)
9643	TR/F OTHER GRANT FUND-FRINGS	(13,168)	(14,940)	(15,617)	-	-	-
9656	TR/F GROUP HOSP INS FUND	(371,329)	(206,816)	(215,387)	(107,955)	(544,764)	(543,658)
	OPERATING TRANSFERS IN	(1,348,552)	(868,408)	(749,469)	(314,705)	(1,175,514)	(1,128,158)
9831	TR/T FED THRU STATE GRANT	14,893	234,904	421,544	105,386	421,544	421,544
9847	TR/T CIP FUND	100,000	-	-	-	-	-
	OPERATING TRANSFERS OUT	114,893	234,904	421,544	105,386	421,544	421,544
	LOCAL REVENUE	(1,229,079)	(1,346,227)	(1,133,815)	(397,086)	(1,682,836)	(1,813,565)
	STATE REVENUE	(14,792)	(5,894)	(545)	-	(10,000)	(10,000)
	PATIENT SERVICE REVENUE	(724,627)	(481,500)	(700,092)	(156,410)	(981,750)	(980,640)
	REVENUES	(1,968,498)	(1,833,621)	(1,834,452)	(553,496)	(2,674,586)	(2,804,205)
	SALARIES	3,988,601	3,735,450	3,374,080	1,613,342	3,684,252	3,700,867
	OTHER COMPENSATION	72,017	56,614	98,570	32,141	47,960	41,510
	FRINGE BENEFITS	752,206	672,076	796,652	435,082	992,749	1,052,414

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ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	SUPPLIES	793,665	581,789	816,234	294,295	1,172,160	1,107,219
	SERVICES	62,259	86,267	65,165	33,771	128,083	142,307
	PROFESSIONAL & CONTRACTED SERVICES	5,307,799	4,574,699	5,064,321	2,042,788	5,074,322	4,504,510
	RENT, UTILITIES & MAINTENANCE	736,231	779,781	799,067	238,494	866,014	871,393
	INTERDEPARTMENTAL CHARGES/EXPENDITURES	-	-	(20,111)	(36,545)	(37,500)	(37,500)
	ASSET ACQUISITIONS	18,327	7,800	-	-	10,500	16,000
	CONTINGENCIES & RESTRICTIONS	-	-	-	-	(524,910)	(649,564)
	OPERATING TRANSFERS IN	(1,348,552)	(868,408)	(749,469)	(314,705)	(1,175,514)	(1,128,158)
	OPERATING TRANSFERS OUT	114,893	234,904	421,544	105,386	421,544	421,544
	EXPENDITURES	10,497,446	9,860,972	10,666,053	4,444,049	10,659,660	10,042,542
	NET OPERATIONS	8,528,948	8,027,351	8,831,601	3,890,553	7,985,074	7,238,337

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PURPOSE

To perform the Community Health Assessment functions of Memphis and Shelby County Health Department; to collect, analyze and communicate information on health status of our community.

SERVICE LEVELS

1. Provide vital records and data necessary to planning to the health related needs of the citizens.
2. Develop Health Department policies and programs.
3. Protect and improve the health of all Shelby County residents.

	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
REVENUES	(596,718)	(680,035)	(774,234)	(409,828)	(723,225)	(723,225)
EXPENDITURES	1,097,912	1,203,459	1,342,689	491,153	1,222,367	1,419,098
NET OPERATIONS	501,194	523,424	568,455	81,325	499,142	695,873

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ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
4220	FEES & PERMITS	(596,718)	(680,035)	(774,234)	(409,828)	(723,225)	(723,225)
	LOCAL REVENUE	(596,718)	(680,035)	(774,234)	(409,828)	(723,225)	(723,225)
5102	SALARIES & LABOR	666,469	715,760	814,157	341,795	692,811	841,739
	SALARIES	666,469	715,760	814,157	341,795	692,811	841,739
5151	OVERTIME/HOLIDAY PAY	-	-	7,541	-	-	-
5154	OVERTIME	15,586	22,710	2,810	3,758	13,000	10,000
5169	SHIFT DIFFERENTIAL	3,115	1,890	2,730	864	3,640	3,640
5181	RETIREMENT/SICK PAY	5,771	-	-	-	-	-
	OTHER COMPENSATION	24,472	24,600	13,081	4,622	16,640	13,640
5510	RETIREMENT SYSTEM CO A	48,874	47,301	76,296	35,965	81,352	104,323
5515	FICA	8,102	9,218	8,787	4,202	4,381	4,502
5516	MEDICARE COVERAGE - MQFE	7,539	8,545	9,400	4,190	9,258	11,548
5520	GROUP LIFE INSURANCE	3,329	3,495	4,190	1,909	3,881	4,800
5540	BLUE CROSS PPO INSURANCE	9,460	9,734	15,071	6,642	4,836	14,254
5543	CIGNA INSURANCE	41,930	46,804	68,748	41,198	77,286	108,534
5560	LONG TERM DISABILITY	-	3,251	3,439	1,609	3,610	4,461
5591	OJI EXPENSE	6,621	7,276	12,548	5,140	9,699	13,047
5592	UNEMPLOYMENT COMP	1,656	1,818	1,792	1,094	2,079	2,770
	FRINGE BENEFITS	127,511	137,442	200,271	101,949	196,382	268,239
6006	APPAREL-EMPLOYEES	-	-	219	-	153	153
6016	DATA PROCESSING SUPPLIES	33,132	50,942	48,994	14,926	40,586	39,278
6020	DRUG PURCHASES	441	26	-	85	679	500
6024	EMPLOYEE RECOGNITION PROG	-	14	-	-	-	-
6026	EXPENDABLE FURN & EQUIP	4,908	54,005	7,472	1,521	6,250	3,500
6042	MATERIALS & SUPPLIES	-	1,481	67	48	-	-
6046	MEDICAL SUPPLIES	-	13	150	-	130	130
6048	MEMBERSHIP, PUBS & DUES	1,085	1,458	1,153	69	2,330	1,708
6052	OFFICE SUPPLIES	8,949	7,818	12,079	5,397	11,896	8,815

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ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
6054	PAPER PRODUCTS	2,987	3,644	2,564	1,689	8,054	8,609
6064	PHOTO, MAPS & BLUEPRINTS	60	104	-	-	668	368
6068	POSTAGE	8	-	-	-	405	405
6070	POSTAL SERVICES	8,271	6,958	7,000	2,971	7,126	7,654
	SUPPLIES	59,841	126,463	79,698	26,706	78,277	71,120
6413	COPY - DUPLICATING	5,031	5,003	6,349	-	6,534	6,600
6416	DATA PROCESSING SERVICES	-	-	-	-	4,000	2,000
6419	EDUCATION & TRAINING EXP	15,958	1,441	272	510	6,311	4,058
6428	FREIGHT & STORAGE	-	8	-	-	-	-
6446	LOCAL TRANSPORTATION	943	951	1,159	595	1,507	1,507
6458	PRINTING - INSIDE	1,334	711	4,611	80	3,478	3,146
6461	PRINTING - OUTSIDE	675	-	-	-	188	188
6467	TRAVEL	2,070	1,405	1,698	302	2,455	1,914
	SERVICES	26,011	9,519	14,089	1,487	24,473	19,413
6628	INSURANCE	55	343	-	-	200	-
6631	MEDICAL & DENTAL SERVICES	36,000	36,000	36,000	-	2,000	-
6634	OUTSIDE CONSULTANT FEES	-	255	1,350	979	5,000	2,500
6637	OUTSIDE CONTRACTS	76,784	99,657	121,062	-	115,500	115,500
	PROFESSIONAL & CONTRACTED SERVICES	112,839	136,255	158,412	979	122,700	118,000
6771	COMMUNICATIONS EXPENSE	-	113	-	-	1,700	1,700
6774	COMMUNICATIONS SERVICES	31,483	41,785	30,678	-	27,380	28,500
6777	MAINT BLDG & GROUNDS	181	2,718	106	-	1,554	1,327
6780	MAINT EQUIPMENT	21,584	(14,461)	8,572	1,500	31,230	28,700
6795	RENT - EQUIPMENT	4,392	3,830	4,049	580	5,040	5,040
6798	RENT - BUILDINGS & LAND	17,550	19,435	19,576	11,535	19,180	19,180
	RENT, UTILITIES & MAINTENANCE	75,190	53,420	62,981	13,615	86,084	84,447
7003	COMPUTER HDWE & SOFTWARE	5,579	-	-	-	5,000	2,500
	ASSET ACQUISITIONS	5,579	-	-	-	5,000	2,500

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ACCT	DESCRIPTION	01-02 ACTUAL	02-03 ACTUAL	03-04 ACTUAL	04-05 YTD(12/31) ACTUAL	04-05 BUDGET	05-06 ADOPTED BUDGET
	LOCAL REVENUE	(596,718)	(680,035)	(774,234)	(409,828)	(723,225)	(723,225)
	REVENUES	(596,718)	(680,035)	(774,234)	(409,828)	(723,225)	(723,225)
	SALARIES	666,469	715,760	814,157	341,795	692,811	841,739
	OTHER COMPENSATION	24,472	24,600	13,081	4,622	16,640	13,640
	FRINGE BENEFITS	127,511	137,442	200,271	101,949	196,382	268,239
	SUPPLIES	59,841	126,463	79,698	26,706	78,277	71,120
	SERVICES	26,011	9,519	14,089	1,487	24,473	19,413
	PROFESSIONAL & CONTRACTED SERVICES	112,839	136,255	158,412	979	122,700	118,000
	RENT, UTILITIES AND MAINTENANCE	75,190	53,420	62,981	13,615	86,084	84,447
	ASSET ACQUISITIONS	5,579	-	-	-	5,000	2,500
	EXPENDITURES	1,097,912	1,203,459	1,342,689	491,153	1,222,367	1,419,098
	NET OPERATIONS	501,194	523,424	568,455	81,325	499,142	695,873

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