

General Government Expenditures-By Function (a)

Last Ten Fiscal Years

Fiscal Year	Administration and Finance (c)	Planning and Development (c)	General Services (c)	Hospital (d)	Public Works (c) (d)	Corrections (d)	Health Services
1995	\$ 46,098,483	\$ 8,712,932	\$ 22,664,352	\$ ---	\$ 13,339,356	\$ 34,047,237	\$ 28,978,270
1996	47,869,422	4,639,714	24,467,248	---	13,240,732	36,290,302	31,137,130
1997	40,552,778	5,247,925	26,720,394	---	16,541,875	37,445,809	32,835,709
1998	37,861,902	6,745,541	28,362,244	---	16,624,504	38,847,538	32,563,099
1999	38,626,942	7,427,303	28,489,861	---	14,330,388	40,336,749	35,936,190
2000	41,436,565	7,224,882	31,605,493	---	13,251,687	41,955,709	38,127,890
2001	63,648,357	5,668,597	---	---	24,797,879	43,803,348	43,137,942
2002	63,763,042	6,295,725	---	22,566,667	15,555,328	948,137	46,778,955
2003	67,839,075	7,081,518	---	22,566,667	15,046,104	937,223	50,403,756
2004	46,885,351	7,003,545	---	22,566,667	20,598,082	790,715	49,973,173

Fiscal Year	Community Services	Law Enforcement	Judicial	Elected Officials	Education (b) (d)	Debt Service	Total
1995	\$ 24,583,964	\$ 57,569,977	\$ 30,838,637	\$ 17,670,413	\$ 93,768,331	\$ 52,912,383	\$ 431,184,335
1996	23,989,986	58,152,738	33,820,313	18,671,807	96,887,889	59,093,425	448,260,706
1997	16,422,972	63,811,629	34,967,508	19,391,679	103,219,352	67,094,810	464,252,440
1998	17,789,648	73,101,092	35,735,045	21,918,075	107,798,229	65,538,510	482,885,427
1999	20,074,946	82,581,009	38,630,653	23,504,739	118,226,270	74,440,591	522,605,641
2000	18,442,864	92,984,379	39,252,137	25,611,144	148,930,842	90,691,122	589,514,714
2001	37,818,138	98,736,137	42,068,173	26,431,595	155,849,170	96,392,082	638,351,418
2002	38,184,799	124,313,403	47,550,875	27,409,270	301,622,626	97,367,068	792,355,895
2003	39,404,929	138,385,312	48,701,932	29,025,383	320,530,670	111,552,970	851,475,539

- (a) Includes General, Special Revenue, and Debt Service Funds of the primary government.
- (b) Education expenditures are those made to the City of Memphis Board of Education and the County Board of Education. The County Board of Education operations are reported as a discrete component unit. Prior to 2002, payments to the County Board of Education were reported as transfers and are not included in this schedule.
- (c) Several organizational changes were made in 2001. The General Services Division was eliminated. Support Services, Information Technology, Purchasing, and Archives were moved to Administration and Finance. The Fire Department and Security and Internal Investigation were moved to Public Works. In addition, the Department of Housing was moved from Community Service to Planning and Development, and Economic Development was moved from Planning and Development to Administration and Finance.
- (d) In 2002, the Fire Department, which had been reported in Public Works, and the Corrections Division were reclassified as Enterprise Funds. In addition, payments made to component units are recorded as expenditures. In prior years, these payments were reported as "transfers" and are not included in the amounts for prior years. The Hospital amount is a subsidy to the Shelby County Healthcare Corporation.

General Government Revenues-By Source (a)

Last Ten Fiscal Years

Fiscal Year	Local Taxes	Local Revenue (b)	State Revenue (b)	Federal Revenue	Patient Service Revenue	Elected Officials' Fees and Fines	Other Revenue	Total
1995	\$ 317,541,119	\$ 18,181,323	\$ 82,953,882	\$ 12,382,702	\$ 6,017,412	\$ 57,832,266	\$ 12,665,893	\$ 507,574,597
1996	310,487,333	22,867,991	86,771,698	13,823,538	5,512,186	55,024,996	14,463,589	508,951,331
1997	333,724,157	26,316,425	82,509,507	14,262,810	4,303,568	45,348,704	14,143,087	520,608,258
1998	349,910,099	26,177,144	85,388,351	16,191,632	3,758,762	47,138,374	21,145,820	549,710,182
1999	385,058,126	46,212,749	100,314,969	19,228,728	2,919,111	45,446,063	10,486,579	609,666,325
2000	472,996,777	46,447,747	99,290,642	20,425,229	467,043	45,931,497	8,155,409	693,714,344
2001	489,927,614	49,027,219	101,276,356	25,877,749	764,939	47,641,570	11,241,860	725,757,307
2002	604,609,455	37,101,233	70,259,167	27,185,094	1,058,773	54,284,328	16,971,962	811,470,012
2003	620,977,188	38,190,862	72,583,287	26,894,944	1,425,748	54,335,743	882,004	815,289,776
2004	664,790,308	41,431,765	76,601,027	25,492,483	2,300,228	56,302,503	2,979,646	869,897,960

(a) Includes General, Special Revenue, and Debt Service Funds of Primary Government.

(b) In 2002, the Fire Department and the Corrections Division were reclassified as Enterprise Funds.

Property Tax Levies and Collections

Last Ten Fiscal Years

Fiscal Year	Tax Year	Tax Levy	Current Tax Collections	Percent of Levy Collected	Tax Collections in Subsequent Fiscal Years	Total Tax Collections	Percent of Total Collections to Tax Levy	Outstanding Delinquent Taxes	Percent of Delinquent Taxes to Tax Levy
1994	1993	\$ 258,569,027	\$ 257,014,095	99.40%	\$ 1,385,731	\$ 258,399,826	99.93%	\$ 169,201	0.07%
1995	1994	265,180,596	261,574,005	98.64%	3,398,672	264,972,677	99.92%	207,919	0.08%
1996	1995	271,698,430	264,078,750	97.20%	7,311,501	271,390,251	99.89%	308,180	0.11%
1997	1996	280,856,472	272,826,625	97.14%	7,613,633	280,440,258	99.85%	416,214	0.15%
1998	1997	296,031,888	287,884,320	97.25%	7,379,967	295,264,287	99.74%	767,601	0.26%
1999	1998	336,099,814	329,543,247	98.05%	5,108,374	334,651,621	99.57%	1,448,194	0.43%
2000	1999	437,097,382	412,703,834	94.42%	20,241,334	432,945,168	99.05%	4,152,214	0.95%
2001	2000	448,765,504	427,388,176	95.24%	15,088,033	442,476,209	98.60%	6,289,295	1.40%
2002	2001	552,515,261	523,851,896	94.81%	14,409,361	538,261,257	97.42%	14,254,005	2.58%
2003	2002	561,971,390	526,168,220	93.63%	N/A	526,168,220	93.63%	35,803,169	6.37%

Construction Permits

Last Ten Fiscal Years

Fiscal Year	Residential (a)		Non-Residential (a)		Total	
	Number Issued	Valuation	Number Issued	Valuation	Number Issued	Valuation
1995	3,157	\$ 391,964,000	217	\$ 116,584,000	3,374	\$ 508,458,000
1996	3,739	504,368,000	243	221,448,000	3,982	725,816,000
1997	2,818	481,106,000	294	148,666,000	3,112	629,772,000
1998	3,249	498,104,000	310	295,349,000	3,559	793,453,000
1999	3,340	547,688,000	316	300,075,000	3,656	847,763,000
2000	3,536	699,617,000	282	312,661,000	3,818	1,012,278,000
2001	2,952	562,424,000	298	398,745,000	3,250	961,169,000
2002	2,933	495,182,000	224	164,008,000	3,157	659,190,000
2003	5,869	617,962,241	3,320	488,286,488	9,189	1,106,248,729
2004	8,814	937,235,962	4,103	550,535,705	12,917	1,487,771,667

(a) Prior to 2003, residential data excluded hotels, motels, additions, alterations, and conversions. In addition, non-residential data included only commercial non-residential buildings and excluded hazardous storage facilities, churches, garages, carports, educational facilities, swimming pools, and other structures not buildings. Comparable data for years prior to 2003 is not available, nor is data for 2003 and later available on the former basis.

Assessed and Estimated Value of Taxable Property

Last Ten Fiscal Years

Fiscal Year	Estimated Value	Assessed Value (a)	Ratio of Assessed Value to Estimated Value (%)
1995	\$ 30,097,061,877	\$ 9,210,870,498	30.60
1996	31,004,448,171	9,221,084,680	29.74
1997	32,453,638,136	9,500,973,159	29.28
1998	40,946,345,385	12,449,671,662	30.40
1999	41,975,150,505	12,778,458,443	30.44
2000	42,391,918,209	12,811,769,490	30.22
2001	50,160,658,560	14,964,374,530	29.83
2002	50,944,337,077	15,233,633,424	29.90
2003	51,170,258,665	15,190,065,325	29.69
2004	51,388,472,610	15,156,208,029	29.49

(a) Assessed value is most current tax year value prepared by County Property Assessor as of year end. The State of Tennessee tax statues classify property as follows for computing assessed valuations:

Real Estate-Residential and Farms	25% of actual value
Real Estate- Commercial and Industrial	40% of actual value
Personal Property-Commercial and Industrial	30% of actual value
Tennessee Public Service Real and Personal Property	55% of actual value

Property Tax Rates-Direct and Overlapping Governments

Last Ten Fiscal Years

Fiscal Year (a)	Shelby County, Tennessee				City of Memphis, Tennessee (d)	Total
	General Fund	Education (b)	Debt Service Fund	Total (c)		
1995	\$ 1.40	\$ 1.42	\$ 0.34	\$ 3.16	\$ 3.18	\$ 6.34
1996	1.31	1.51	0.34	3.16	3.18	6.34
1997	1.31	1.51	0.34	3.16	3.18	6.34
1998	1.31	1.51	0.34	3.16	3.18	6.34
1999	1.17	1.35	0.30	2.82	2.77	5.59
2000	1.38	1.65	0.51	3.54	2.77	6.31
2001	1.31	1.69	0.54	3.54	3.37	6.91
2002	1.25	2.03	0.51	3.79	3.23	7.02
2003	1.25	2.03	0.51	3.79	3.23	7.02
2004	1.43	2.03	0.58	4.04	3.23	7.27

- (a) Taxes assessed in one fiscal year are for the benefit of the following fiscal year.
- (b) The portion of property taxes designated for education are allocated between the Shelby County Board of Education and the City of Memphis Board of Education based on average daily attendance. Beginning in 2003, an additional \$0.05 funds only Rural School Bonds and is applied only to taxpayers living outside the City of Memphis. This additional \$0.05 is not included in this schedule.
- (c) Rates are applied per \$100 of assessed valuation.
- (d) The City of Memphis is considered an overlapping government because approximately three-fourths of the County's population resides in the City of Memphis. There are six other cities in the County which have been excluded from this schedule.

Ratio of Net General Bonded Debt to Assessed Value and Net Bonded Debt Per Capita

Last Ten Fiscal Years

<u>Fiscal Year</u>	<u>Population (in thousands)</u>	<u>Assessed Value (in millions)</u>	<u>Net Bonded Debt (in thousands)</u>	<u>Percentage of Net Bonded Debt to Assessed Value</u>	<u>Net Bonded Debt Per Capita</u>
1995	862.3	\$ 9,211	\$ 743,715	8.07	\$ 862.48
1996	865.2	9,221	725,285	7.87	838.29
1997	871.5	9,501	893,797	9.41	1,025.58
1998	873.5	12,450	887,994	7.13	1,016.64
1999	865.9	12,778	1,033,072	8.08	1,193.06
2000	868.8	12,812	996,907	7.78	1,147.45
2001	897.5	14,964	1,106,692	7.40	1,233.12
2002	896.0	15,234	1,220,172	8.01	1,361.78
2003	903.2	15,091	1,317,097	8.73	1,458.26
2004	906.2	15,156	1,580,998	10.43	1,744.65

Tax Rate Limitations

The ad valorem (real estate and personal property) tax levy is without legal limit. All prior limitations and restrictions, whether restricted as to total dollar amount or restrictive as to specific uses or a combination of the two, were repealed under paragraph 67-643 of the Property Assessment and Classification Act of 1973 (TCA).

**Ratio of Annual Debt Service Expenditures
For General Bonded Debt To General Government Expenditures
Last Ten Fiscal Years**

Fiscal Year	Bond Principal	Bond Interest	Total Debt Service	Total General Government Expenditures	Percentage of Debt Service to Total General Government Expenditures
1995	\$ 17,730,000	\$ 34,787,689	\$ 52,517,689	\$ 431,184,335	12.18
1996	19,815,000	38,960,105	58,775,105	448,260,706	13.11
1997	21,970,000	42,722,765	64,692,765	464,252,440	13.93
1998	21,330,000	39,412,139	60,742,139	482,885,427	12.58
1999	27,390,000	42,490,486	69,880,486	552,605,641	12.65
2000	36,435,000	49,971,630	86,406,630	589,514,714	14.66
2001	40,585,000	51,093,014	91,678,014	638,351,418	14.36
2002	44,125,000	52,606,584	96,731,584	792,355,895	12.21
2003	49,650,000	61,404,778	111,054,778	851,475,539	13.04
2004	53,654,138	64,648,910	118,303,048	831,402,861	14.23

Schedule of Direct and Overlapping Debt

June 30, 2004

Direct Debt	
Total bonded debt	\$1,580,998,223
Less debt service funds	9,305,327
Net direct debt	<u>1,571,692,896</u>
Overlapping Debt	
City of Memphis	836,113,792
City of Germantown	24,913,175
City of Bartlett	23,205,000
City of Collierville	26,217,943
Town of Arlington	125,000
Town of Millington	8,209,326
Total overlapping debt	<u>918,784,236</u>
Total direct and overlapping debt (a)	<u><u>\$2,490,477,132</u></u>

(a) The County has no legal debt margin.

June 30, 2004

Date of Incorporation	1819
Form of government	Mayor-Commission
Area	783 square miles
Number of municipalities in Shelby County	Seven

EDUCATION

	<u>Shelby County</u>	<u>City of Memphis</u>
Number of schools	48	185
Employees:		
Professional	3,088	8,425
Support	2,081	8,983
Enrollment	46,776	120,404

In addition, there are approximately 60 private schools.

TEN LARGEST TAXPAYERS OF SHELBY COUNTY

Fiscal 2004 Assessments

<u>Name of Taxpayer</u>	<u>Nature of Business</u>	<u>Assessed Value</u>	<u>% of Total Assessed Value</u>
Federal Express Corporation	Distribution Services	\$ 366,735,073	2.42%
Bellsouth Telecommunications	Communications	182,464,170	1.20%
Belz Enterprises	Commercial Real Estate	83,166,650	0.55%
Wolfchase Galleria LTD PHSP	Retail Marketing	53,899,240	0.36%
Union Planters	Financial Services	35,762,770	0.24%
Amisub (SFH) Inc.	Health Care	32,889,680	0.22%
Northwest Airlines	Transportation	32,099,591	0.21%
Mid-American Apartments LP	Residential Real Estate	30,535,785	0.20%
First Tennessee Bank	Financial Services	28,294,175	0.19%
Premcor Refinancing Company	Oil Refining	24,646,770	0.16%
Total Assessed Valuation of Top Ten Taxpayers		870,493,904	5.74%
Balance of Assessed Valuation		14,285,714,125	94.26%
Total Assessed Valuation		<u>\$ 15,156,208,029</u>	<u>100.00%</u>

(continued)

June 30, 2004

Demographic Statistics				
Year	Population (b)	Effective Buying Income		School Enrollment (c)
		Per Capita (a)	Per Household (b)	
1994	862,300	\$ 16,917	\$ 28,566	150,843
1995	865,198	14,627	40,283	154,329
1996	871,505	18,361	37,355	156,624
1997	873,458	16,712	34,504	156,438
1998	865,900	22,840	42,686	161,454
1999	868,800	20,197	38,874	159,263
2000	897,472	18,662	38,206	160,751
2001	896,013	20,856	39,593	161,280
2002	903,186	18,181	36,461	163,435
2003	906,178	14,456	37,963	167,180

Year	Unemployment Rate (d)	Demand Deposits, Shelby County		Retail Sales (a) (b)
		Banks (a)	(b) (e)	
1994	4.7%	\$ 2,659,889,000	\$ 9,458,000,000	
1995	4.9%	2,962,627,000	10,298,000,000	
1996	4.4%	3,524,434,000	10,340,655,000	
1997	4.7%	3,262,754,000	9,107,000,000	
1998	3.8%	5,894,737,000	11,615,000,000	
1999	3.8%	4,487,667,000	9,779,952,000	
2000	3.9%	5,020,429,000	11,531,574,000	
2001	4.2%	6,144,801,000	11,453,758,000	
2002	5.3%	7,324,634,000	11,441,954,462	
2003	6.4%	7,000,963,601	11,815,261,795	

Sources:

- (a) University of Memphis Bureau of Business and Economic Research
- (b) Memphis and Shelby County Library
- (c) Memphis and Shelby County Boards of Education
- (d) U.S. Department of Labor, Bureau of Labor Statistics; average of monthly rates for the year
- (e) Federal Reserve Bank

Schedule of Salaries and Fidelity Bonds

June 30, 2004

Official	Designation	Salary Amounts	Bond Expiration Date
Mayor and Staff			
A C Wharton, Jr.	Mayor	\$ 150,000	09/01/06
John T. Fowlkes, Jr.	Chief Administrative Officer	130,000	09/01/06
James F. Huntzicker	Director of Administration and Finance	115,008	09/01/06
Ted C. Fox	Director of Public Works	101,856	09/01/06
Yvonne Smith Madlock	Director of Health Services	101,856	09/01/06
Charlotte Kennedy	Director of Community Services	101,856	09/01/06
George M. Little	Director of Corrections	101,856	09/01/06
Court Clerks			
Kenny W. Armstrong	Chancery Court Clerk and Master	97,649	01/01/09
Jimmy Moore	Circuit Court Clerk	97,649	09/01/06
William R. Key	Criminal Court Clerk	97,649	09/01/06
William C. Turner	General Sessions Court Clerk	97,649	09/01/04
Chris R. Thomas	Probate Court Clerk	97,649	09/01/06
Steve Stamson	Juvenile Court Clerk	97,649	09/01/06
Others			
Mark H. Luttrell, Jr.	Sheriff	107,414	09/01/06
Jayne S. Creson	County Clerk	97,649	09/01/06
Thomas F. Leatherwood	Register	97,649	09/01/06
Robert D. Patterson, Sr.	Trustee	97,649	09/01/06
Rita Clark	Assessor	97,649	09/01/04
All Employees	Employee Theft Coverage		09/01/04